# First 3 Quarters of Fiscal 2023 

Supplementary Materials

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(Notes Concerning Forward-Looking Statements)
Projections throughout these materials are provided as a reference for investors. They are based on estimates and forecasts, and shall not be regarded as pledges or guarantees. They shall be used on the full acknowledgment that actual results may naturally differ from projections.

Fiscal 2023 Statements of Income (Consolidated)

First Half Results $\quad ¥$ millions, rounded down

|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 19,536 | 100.0 | 19,201 | 100.0 | 335 | 101.7 |
| Cost of Sales | 12,597 | 64.5 | 11,483 | 59.8 | 1,113 | 109.7 |
| Gross profit | 6,938 | 35.5 | 7,717 | 40.2 | -778 | 89.9 |
| SG\&A expenses | 4,563 | 23.4 | 4,532 | 23.6 | 30 | 100.7 |
| Operating income | 2,375 | 12.2 | 3,185 | 16.6 | -809 | 74.6 |
| Other income | 239 |  | 108 |  | 130 |  |
| Other expenses | 241 |  | 131 |  | 110 |  |
| Ordinary income | 2,373 | 12.1 | 3,162 | 16.5 | -789 | 75.0 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes and minority interests | 2,413 | 12.4 | 3,162 | 16.5 | -749 | 76.3 |
| Corporation tax, etc. | 689 |  | 950 |  | -261 |  |
| (Tax burden) | 28.6\% |  | 30.0\% |  |  |  |
| Minority interests | -8 |  | -20 |  | 12 |  |
| Profit attributable to owners of parent | 1,732 | 8.9 | 2,232 | 11.6 | -500 | 77.6 |
| EPS (total shares) | $¥ 68.59$ |  | $¥ 68.32$ |  |  |  |
| EPS (minus treasury shares) | ¥71.40 |  | $¥ 92.05$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury | 24,261,879 |  | 24,257,064 |  |  |  |

Third Quarter $\quad ¥$ millions, rounded down

|  | Dec. 2023 <br> Interim Results |  | Dec. 2022 <br> Interim Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 29,754 | 100.0 | 29,535 | 100.0 | 219 | 100.7 |
| Cost of Sales | 19,423 | 65.3 | 17,539 | 59.4 | 1,883 | 110.7 |
| Gross profit | 10,331 | 34.7 | 11,996 | 40.6 | -1,664 | 86.1 |
| SG\&A expenses | 6,844 | 23.0 | 6,932 | 23.5 | -87 | 98.7 |
| Operating income | 3,487 | 11.7 | 5,064 | 17.1 | -1,577 | 68.9 |
| Other income | 357 |  | 236 |  | 120 |  |
| Other expenses | 256 |  | 74 |  | 182 |  |
| Ordinary income | 3,587 | 12.1 | 5,226 | 17.7 | -1,638 | 68.6 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 10 |  | 0 |  | 10 |  |
| Income before income taxes and minority interests | 3,617 | 12.2 | 5,226 | 17.7 | -1,608 | 69.2 |
| Corporation tax, etc. | 1,019 |  | 1,543 |  | -524 |  |
| (Tax burden) | 28.2\% |  | 29.5\% |  |  |  |
| Minority interests | -11 |  | -27 |  | 16 |  |
| Profit attributable to owners of parent | 2,609 | 8.8 | 3,710 | 12.6 | -1,101 | 70.3 |
| EPS (total shares) | $¥ 103.32$ |  | $¥ 113.54$ |  |  |  |
| EPS (minus treasury shares) | $¥ 107.54$ |  | $¥ 152.97$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 3,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury | 24,266,016 |  | 4,257,041 |  |  |  |

Full-year


Fiscal 2023Sales by Product Grouping
(First 3 Quarters Results and full-year revised plan; Consolidated)

## First Half Results

$¥$ millions, rounded down

|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Sterilization products | 1,673 | 8.6 | 1,768 | 9.2 | -95 | 94.6 |
| Surgical products | 17,394 | 89.0 | 16,967 | 88.4 | 426 | 102.5 |
| Treatment products | 86 | 0.4 | 93 | 0.5 | -7 | 92.4 |
| Others | 381 | 2.0 | 371 | 1.9 | 10 | 102.9 |
| Total | 19,536 | 100.0 | 19,201 | 100.0 | 335 | 101.7 |
| Itemized surgical products |  |  |  |  |  |  |
| Non-woven products | 3,793 | 19.4 | 4,092 | 21.3 | -299 | 92.7 |
| Other non-woven products | 788 | 4.0 | 987 | 5.1 | -199 | 79.8 |
| Kit products | 12,701 | 65.0 | 11,773 | 61.3 | 927 | 107.9 |
| New products | 112 | 0.6 | 113 | 0.6 | -1 | 98.8 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |
| Non-woven products | 235 |  | 257 |  | -22 |  |
| Other non-woven products | - |  | - |  | - |  |
| Kit products | 24 |  | 0 |  | 23 |  |
| Others | 34 |  | 41 |  | -7 |  |

Third Quarter $\quad \neq$ millions, rounded down

|  | Dec. 2023 <br> Interim Results |  |  | Dec. 2022 <br> Interim Results |  | Year-on-Year <br> Comparison |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
|  | Amount | $\%$ of total | Amount | \% of total | Amount | \% |  |
|  | 2,579 | 8.7 | 2,661 | 9.0 | -81 | 96.9 |  |
|  | 26,459 | 88.9 | 26,160 | 88.6 | 298 | 101.1 |  |
| Treatment products | 131 | 0.4 | 144 | 0.5 | -12 | 91.5 |  |
| Others | 583 | 2.0 | 569 | 1.9 | 14 | 102.5 |  |
| Total | 29,754 | 100.0 | 29,535 | 100.0 | 219 | 100.7 |  |
| Itemized surgical products |  |  |  |  |  |  |  |
| Non-woven products | 5,757 | 19.3 | 6,161 | 20.9 | -403 | 93.4 |  |
| Other non-woven products | 1,146 | 3.9 | 1,648 | 5.6 | -502 | 69.5 |  |
| Kit products | 19,374 | 65.1 | 18,156 | 61.5 | 1,218 | 106.7 |  |
| New products | 181 | 0.6 | 194 | 0.7 | -13 | 93.1 |  |

Itemized external sales by subsidiary
Non-woven products 368
Other non-woven products 1
$\begin{array}{ll}\text { Kit products } & 47 \\ \text { Others } & 55\end{array}$

| 405 | -36 |
| ---: | ---: |
| - | 1 |
| 8 | 38 |
| 66 | -11 |

Full-year $\quad ¥$ millions, rounded down

|  | Fiscal 2023 <br> Revised Plan |  | Fiscal 2022 Results |  | Year-on-Year <br> Comparison |  | Fiscal 2023 Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 3,414 | 8.7 | 3,487 | 8.9 | -72 | 97.9 | 3,390 | 8.3 | 24 | 100.7 |
| Surgical products | 34,879 | 89.0 | 34,554 | 88.6 | 324 | 100.9 | 36,600 | 89.5 | -1,720 | 95.3 |
| Treatment products | 176 | 0.5 | 192 | 0.5 | -15 | 91.9 | 180 | 0.4 | -3 | 98.2 |
| Others | 729 | 1.9 | 747 | 1.9 | -17 | 97.6 | 720 | 1.8 | 9 | 101.3 |
| Total | 39,200 | 100.0 | 38,981 | 100.0 | 218 | 100.6 | 40,890 | 100.0 | -1,690 | 95.9 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 7,450 | 19.0 | 8,014 | 20.6 | -564 | 93.0 | 7,650 | 18.7 | -199 | 97.4 |
| Other non-woven products | 1,485 | 3.8 | 2,109 | 5.4 | -624 | 70.4 | 1,550 | 3.8 | -64 | 95.8 |
| Kit products | 25,700 | 65.6 | 24,164 | 62.0 | 1,535 | 106.4 | 27,120 | 66.3 | -1,419 | 94.8 |
| New products | 243 | 0.6 | 265 | 0.7 | -22 | 91.6 | 280 | 0.7 | -36 | 86.9 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 446 |  | 501 |  | -55 |  | 440 |  | 6 |  |
| Other non-woven products | 1 |  | - |  | 1 |  | - |  | 1 |  |
| Kit products | 55 |  | 47 |  | 8 |  | 50 |  | 5 |  |
| Others | 66 |  | 76 |  | -10 |  | 70 |  | -3 |  |

## Sales Composition by Kit Treatiment Category



Cumulative Sales of Third Quarter of Fiscal 2022( $¥ 18,156$ million)


Cumulative Sales of Third Quarter of Fiscal 2023( $¥ 19,374$ million)


Fiscal 2023 Itemized SG\&A Expenses and Other Income/Expenses
SG\&A Expenses
$¥$ millions, rounded down

|  | Dec. 2023 <br> Interim Results | Dec. 2022 <br> Interim Results | Year-on-Year <br> Comparison |
| :--- | ---: | ---: | ---: |
| Packaging and transportation | 829 | 852 | -23 |
| Losses on doubtful accounts | - | - | -102 |
| Samples | 283 | 221 | 62 |
| Advertising | 51 | 48 | 2 |
| Personnel | 3,101 | 3,079 | 21 |
| Travel | 339 | 346 | -6 |
| Communication | 109 | 111 | -1 |
| Consumables | 36 | 40 | -3 |
| Taxes and public charges | 258 | 243 | 14 |
| Depreciation | 430 | 506 | -75 |
| Testing and research | 176 | 285 | -109 |
| Land and housing rent | 328 | 328 | -0 |
| Miscellaneous | 412 | 362 | 49 |
| Others | 487 | 504 | -17 |
| Total | 6,844 | 6,932 | -87 |

Other Income/Expenses
$¥$ millions, rounded down

|  | Dec. 2023 <br> Interim Results | Dec. 2022 <br> Interim Results | Year-on-Year <br> Comparison |
| :--- | ---: | ---: | ---: |
| Interest received | 181 | 58 | 122 |
| Interest on negotiable securities | - | - | -130 |
| Dividend received | 58 | 49 | 8 |
| (Total financial earnings) | 239 | 108 | 130 |
| Foreign exchange gain | - | 13 | -13 |
| Miscellaneous income | 118 | 114 | 3 |
| Total Other income | 357 | 236 | 120 |
| Paid interest | 18 | 22 | -4 |
| (Total financial expenses) | 18 | 22 | -4 |
| Foreign exchange loss | 22 | 0 | 22 |
| Miscellaneous losses | 215 | 51 | 164 |
| Total non-operating expenses | 256 | 74 | 182 |

## Balance Sheets (Major Changes)/Statements of Cash Flows (Consolidated)

| Major Changes on Balance |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Balance at Dec. 31, 2023 | Change |  | Balance at Dec. 31, 2023 | Change |
| Current assets | 42,725 | 2,434 | Current liabilities | 7,893 | -3,241 |
| Cash and bank deposits | 18,162 | -700 | Notes and accounts payable | 4,594 | -219 |
| Notes and accounts receivable | 13,567 | 1,604 | Accrued expenses | 235 | -114 |
| Short-term investments | - |  | Long-term loans due within 1 year | 1,999 |  |
| Inventories | 9,883 | 1,015 | Income taxes | 44 | -1,170 |
| Others | 1,112 | 514 | Allowance for employees' bonuses | 211 | -297 |
|  |  |  | Payable notes for equipment | 107 | -1,116 |
|  |  |  | Reserve for disaster loss |  |  |
|  |  |  | Others | 701 | -323 |
| Fixed assets | 58,189 | -3,700 | Long-term liabilities | 6,070 | -1,297 |
| Property, plant and equipment | 46,496 | -5,059 | Long-term borrowings | 4,169 | -1,499 |
| Buildings and structures | 19,884 | -826 | Others | 1,901 | 201 |
| Machinery, equipment and vehicles | 15,957 | 11,120 | Total liabilities | 13,963 | -4,538 |
| Land | 9,759 | 63 | Total net assets | 86,951 | 3,272 |
| Construction in progress | 357 | -15,372 | Common stock | 7,123 |  |
| Others | 538 | -44 | Capital surplus | 8,294 | 23 |
| Intangibles | 734 | -85 | Retained earnings | 68,053 | -23,089 |
| Investments and others | 10,958 | 1,443 | Treasury stock | -3,216 | 24,344 |
| Investments securities | 9,239 | 1,000 | Others | 6,697 | 1,993 |
| Others | 1,718 | 443 |  |  |  |
| Total assets | 100,914 | -1,266 | Total liabilities and shareholders' equity | 100,914 | -1,266 |

Equity ratio increased from $81.8 \%$ at the end of the previous fiscal year to $86.2 \%$.

| Statements of Cash Flows |  |  | $¥$ millions, rounded down |
| :---: | :---: | :---: | :---: |
| I Operating activities | 3,381 | Income before income taxes Depreciation <br> Incomes taxes paid | $\begin{array}{r} \hline 3,617 \\ 4,964 \\ -2,194 \end{array}$ |
| III Investing activities | -2,087 | Purchase of tangible fixed assets | -1,715 |
| III Financing activities | -2,906 | Repayment of long-term borrowings Cash dividends paid | $\begin{aligned} & \hline-1,499 \\ & -1,407 \end{aligned}$ |
| IV Effect of exchange rate changes | 612 |  |  |
| Net changes in cash and cash equivalents | -1,000 |  |  |

Fiscal 2023 Statements of Income
(First 3 Quarters Results; Non-consolidated)

First Half Results $\quad \neq$ millions, rounded down

|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 19,263 | 100.0 | 18,910 | 100.0 | 352 | 101.9 |
| Cost of Sales | 12,678 | 65.8 | 11,447 | 60.5 | 1,231 | 110.8 |
| Gross profit | 6,585 | 34.2 | 7,463 | 39.5 | -878 | 88.2 |
| SG\&A expenses | 4,428 | 23.0 | 4,377 | 23.1 | 51 | 101.2 |
| Operating income | 2,156 | 11.2 | 3,086 | 16.3 | -930 | 69.9 |
| Other income | 146 |  | 100 |  | 45 |  |
| Other expenses | 272 |  | 166 |  | 106 |  |
| Ordinary income | 2,030 | 10.5 | 3,021 | 16.0 | -991 | 67.2 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 2,070 | 10.7 | 3,021 | 16.0 | -951 | 68.5 |
| Corporation tax, etc. | 623 |  | 913 |  | -289 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  |
| Net income | 1,446 | 7.5 | 2,108 | 11.1 | -661 | 68.6 |
| EPS (total shares) | $¥ 57.28$ |  | $¥ 64.51$ |  |  |  |
| EPS (minus treasury shares) | $¥ 59.63$ |  | $¥ 86.91$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,261,879 |  | 24,257,064 |  |  |  |

Third Quarter $\quad \neq$ millions, rounded down

|  | Dec. 2023 <br> Interim Results |  | Dec. 2022 <br> Interim Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 29,309 | 100.0 | 29,086 | 100.0 | 222 | 100.8 |
| Cost of Sales | 19,592 | 66.8 | 17,631 | 60.6 | 1,961 | 111.1 |
| Gross profit | 9,716 | 33.2 | 11,455 | 39.4 | -1,738 | 84.8 |
| SG\&A expenses | 6,632 | 22.6 | 6,706 | 23.1 | -74 | 98.9 |
| Operating income | 3,084 | 10.5 | 4,748 | 16.3 | -1,664 | 64.9 |
| Other income | 208 |  | 195 |  | 13 |  |
| Other expenses | 323 |  | 126 |  | 196 |  |
| Ordinary income | 2,969 | 10.1 | 4,817 | 16.6 | -1,847 | 61.6 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 3,009 | 10.3 | 4,817 | 16.6 | -1,807 | 62.5 |
| Corporation tax, etc. | 906 |  | 1,455 |  | -549 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  |
| Net income | 2,103 | 7.2 | 3,361 | 11.6 | -1,258 | 62.6 |
| EPS (total shares) | ¥83.28 |  | $¥ 102.85$ |  |  |  |
| EPS (minus treasury shares) | ¥86.68 |  | $¥ 138.57$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,266,016 |  | 24,257,041 |  |  |  |



|  | Fiscal 2023 <br> Revised Plan |  | $\begin{gathered} \text { Fiscal } 2022 \\ \text { Results } \end{gathered}$ |  | Year-on-Year Comparison |  | Fiscal 2023 Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 38,657 | 100.0 | 38,389 | 100.0 | 267 | 100.7 | 40,330 | 100.0 | -1,673 | 95.9 |
| Cost of Sales | 26,310 | 68.1 | 23,446 | 61.1 | 2,863 | 112.2 | 26,910 | 66.7 | -600 | 97.8 |
| Gross profit | 12,347 | 31.9 | 14,942 | 38.9 | -2,595 | 82.6 | 13,420 | 33.3 | -1,073 | 92.0 |
| SG\&A expenses | 8,810 | 22.8 | 8,826 | 23.0 | -16 | 99.8 | 9,220 | 22.9 | -410 | 95.6 |
| Operating income | 3,537 | 9.1 | 6,116 | 15.9 | -2,579 | 57.8 | 4,200 | 10.4 | -663 | 84.2 |
| Other income | 520 |  | 452 |  | 67 |  | 450 |  | 70 |  |
| Other expenses | 490 |  | 298 |  | 191 |  | 200 |  | 290 |  |
| Ordinary income | 3,567 | 9.2 | 6,270 | 16.3 | -2,703 | 56.9 | 4,450 | 11.0 | -883 | 80.2 |
| Extraordinary income | 40 |  | - |  | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 190 |  | 464 |  | -274 |  | - |  | 190 |  |
| Income before income taxes | 3,417 | 8.8 | 5,805 | 15.1 | -2,388 | 58.9 | 4,450 | 11.0 | -1,033 | 76.8 |
| Corporation tax, etc. | 1,037 |  | 1,743 |  | -706 |  | 1,340 |  | -303 |  |
| (Tax burden) | 30.3\% |  | 30.0\% |  |  |  | 30.1\% |  |  |  |
| Net income | 2,380 | 6.2 | 4,062 | 10.6 | -1,682 | 58.6 | 3,110 | 7.7 | -730 | 76.5 |
| EPS (total shares) | ¥94.23 |  | $¥ 124.30$ |  |  |  | $¥ 94.23$ |  |  |  |
| EPS (minus treasury shares) | ¥98.05 |  | $¥ 167.48$ |  |  |  | ¥98.05 |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,274,206 |  | 24,257,024 |  |  |  | 24,274,206 |  |  |  |

