# First 2 Quarters of Fiscal 2023 Supplementary Materials 

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## (Notes Concerning Forward-Looking Statements)

Projections throughout these materials are provided as a reference for investors.
They are based on estimates and forecasts, and shall not be regarded as pledges or guarantees. They shall be used on the full acknowledgment that actual results may naturally differ from projections.

Fiscal 2023 Statements of Income (First 2 Quarters Results; Consolidated)

| First Quarter | $¥$ millions, rounded down |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 2023 <br> Results |  | June 2022 <br> Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of tota\| | Amount | \% of total | Amount | \% |
| Net sales | 9,679 | 100.0 | 9,447 | 100.0 | 231 | 102.5 |
| Cost of Sales | 6,083 | 62.9 | 5,357 | 56.7 | 726 | 113.6 |
| Gross profit | 3,595 | 37.1 | 4,090 | 43.3 | -494 | 87.9 |
| SG\&A expenses | 2,293 | - 23.7 | 2,232 | 23.6 | 61 | 102.7 |
| Operating income | 1,302 | 13.5 | 1,857 | 19.7 | -555 | 70.1 |
| Other income | 123 |  | 31 |  | 91 |  |
| Other expenses | 195 |  | 46 |  | 149 |  |
| Ordinary income | 1,230 | 12.7 | 1,843 | 19.5 | -613 | 66.7 |
| Extraordinary income |  |  |  |  | - |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes and minority interests | 1,229 | 12.7 | 1,843 | 19.5 | -613 | 66.7 |
| Corporation tax, etc. | 347 |  | 548 |  | -201 |  |
| (Tax burden) | 28.3\% |  | 29.8\% |  |  |  |
| Minority interests | -4 |  | -9 |  | 5 |  |
| Profit attributable to owners of parent | 886 | 9.2 | 1,304 | 13.8 | -418 | 67.9 |
| EPS (total shares) | $¥ 35.08$ |  | ¥39.91 |  |  |  |
| EPS (minus treasury shares) | ¥36.53 |  | ¥53.77 |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Average number of shares over period (after deducting treasury shares) | 24,256,963 |  | 24,257,102 |  |  |  |


| Second Quarter Results |  |  | $¥$ millions, rounded down |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sept. 2023 <br> Results |  | Sept. 2022 <br> Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,856 | 100.0 | 9,753 | 100.0 | 103 | 101.1 |
| Cost of Sales | 6,513 | 66.1 | 6,126 | 62.8 | 387 | 106.3 |
| Gross profit | 3,343 | 33.9 | 3,627 | 37.2 | -284 | 92.2 |
| SG\&A expenses | 2,269 | 23.0 | 2,300 | 23.6 | -30 | 98.7 |
| Operating income | 1,073 | 10.9 | 1,327 | 13.6 | -253 | 80.9 |
| Other income | 116 |  | 77 |  | 39 |  |
| Other expenses | 46 |  | 85 |  | -39 |  |
| Ordinary income | 1,143 | 11.6 | 1,318 | 13.5 | -175 | 86.7 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes and minority interests | 1,183 | 12.0 | 1,318 | 13.5 | -135 | 89.7 |
| Corporation tax, etc. | 341 |  | 401 |  | -59 |  |
| (Tax burden) | 28.8\% |  | 30.4\% |  |  |  |
| Minority interests | -3 |  | -10 |  | 7 |  |
| Profit attributable to owners of parent | 846 | 8.6 | 928 | 9.5 | -82 | 91.1 |



Fiscal 2023 Statements of Income (Full-year plan; Consolidated)
First Half Results
$¥$ millions, rounded down

|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year Comparison |  | Sept. 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of tota\| | Amount | \% of tota\| | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 19,536 | 100.0 | 19,201 | 100.0 | 335 | 101.7 | 20,160 | 100.0 | -623 | 96.9 |
| Cost of Sales | 12,597 | 64.5 | 11,483 | 59.8 | 1,113 | 109.7 | 13,020 | 64.6 | -422 | 96.8 |
| Gross profit | 6,938 | 35.5 | 7,717 | 40.2 | -778 | 89.9 | 7,140 | 35.4 | -201 | 97.2 |
| SG\&A expenses | 4,563 | 23.4 | 4,532 | 23.6 | 30 | 100.7 | 4,680 | 23.2 | -116 | 97.5 |
| Operating income | 2,375 | 12.2 | 3,185 | 16.6 | -809 | 74.6 | 2,460 | 12.2 | -84 | 96.6 |
| Other income | 239 |  | 108 |  | 130 |  | 160 |  | 79 |  |
| Other expenses | 241 |  | 131 |  | 110 |  | 60 |  | 181 |  |
| Ordinary income | 2,373 | 12.1 | 3,162 | 16.5 | -789 | 75.0 | 2,560 | 12.7 | -186 | 92.7 |
| Extraordinary income | 40 |  |  |  | 40 |  |  |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |  |  | 0 |  |
| Income before income taxes and minority interests | 2,413 | 12.4 | 3,162 | 16.5 | -749 | 76.3 | 2,560 | 12.7 | -146 | 94.3 |
| Corporation tax, etc. | 689 |  | 950 |  | -261 |  | 754 |  | -64 |  |
| (Tax burden) | 28.6\% |  | 30.0\% |  |  |  | 29.5\% |  |  |  |
| Minority interests | -8 |  | -20 |  | 12 |  | -14 |  | 5 |  |
| Profit attributable to owners of parent | 1,732 | 8.9 | 2,232 | 11.6 | -500 | 77.6 | 1,820 | 9.0 | -87 | 95.2 |
| EPS (total shares) | ¥68.59 |  | ¥68.32 |  |  |  | $¥ 72.06$ |  |  |  |
| EPS (minus treasury shares) | $¥ 71.40$ |  | ¥92.05 |  |  |  | ¥75.01 |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| Average number of shares over period (after deducting treasury shares) | 24,261,879 |  | 24,257,064 |  |  |  | 24,261,879 |  |  |  |



|  | Fiscal 2023 Plan |  | Fiscal 2022 <br> Results |  | Year-on-Year Comparison |  | Fiscal 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of tota\| | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 21,353 | 100.0 | 19,780 | 100.0 | 1,573 | 108.0 | 20,730 | 100.0 | 623 | 103.0 |
| Cost of Sales | 14,082 | 65.9 | 11,757 | 59.4 | 2,324 | 119.8 | 13,660 | 65.9 | 422 | 103.1 |
| Gross profit | 7,271 | 34.1 | 8,022 | 40.6 | -751 | 90.6 | 7,070 | 34.1 | 201 | 102.8 |
| SG\&A expenses | 4,926 | 23.1 | 4,573 | 23.1 | 353 | 107.7 | 4,810 | 23.2 | 116 | 102.4 |
| Operating income | 2,344 | 11.0 | 3,449 | 17.4 | -1,105 | 68.0 | 2,260 | 10.9 | 84 | 103.7 |
| Other income | 50 |  | 152 |  | -101 |  | 130 |  | -79 |  |
| Other expenses | -131 |  | 110 |  | -242 |  | 50 |  | -181 |  |
| Ordinary income | 2,526 | 11.8 | 3,490 | 17.6 | -964 | 72.4 | 2,340 | 11.3 | 186 | 108.0 |
| Extraordinary income | -40 |  |  |  | -40 |  |  |  | -40 |  |
| Extraordinary expenses | -0 |  | 464 |  | -464 |  |  |  | -0 |  |
| Income before income taxes and minority interests | 2,486 | 11.6 | 3,026 | 15.3 | -539 | 82.2 | 2,340 | 11.3 | 146 | 106.3 |
| Corporation tax, etc. | 808 |  | 953 |  | -145 |  | 744 |  | 64 |  |
| (Tax burden) | 32.5\% |  | 31.5\% |  |  |  | 31.8\% |  |  |  |
| Minority interests | -19 |  | -11 |  | -8 |  | -14 |  | -5 |  |
| Profit attributable to owners of parent | 1,697 | 8.0 | 2,083 | 10.5 | -386 | 81.5 | 1,610 | 7.8 | 87 | 105.4 |

Full-year

|  | $\begin{gathered} \hline \text { Fiscal } 2023 \\ \text { Plan } \end{gathered}$ |  | $\begin{gathered} \hline \text { Fiscal } 2022 \\ \text { Results } \end{gathered}$ |  | Year-on-Year Comparison |  | Fiscal 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of tota\| | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 40,890 | 100.0 | 38,981 | 100.0 | 1,908 | 104.9 | 40,890 | 100.0 |  | 100.0 |
| Cost of Sales | 26,680 | 65.2 | 23,241 | 59.6 | 3,438 | 114.8 | 26,680 | 65.2 |  | 100.0 |
| Gross profit | 14,210 | 34.8 | 15,740 | 40.4 | -1,530 | 90.3 | 14,210 | 34.8 |  | 100.0 |
| SG\&A expenses | 9,490 | 23.2 | 9,105 | 23.4 | 384 | 104.2 | 9,490 | 23.2 |  | 100.0 |
| Operating income | 4,720 | 11.5 | 6,634 | 17.0 | -1,914 | 71.1 | 4,720 | 11.5 | - | 100.0 |
| Other income | 290 |  | 261 |  | 28 |  | 290 |  |  |  |
| Other expenses | 110 |  | 242 |  | -132 |  | 110 |  |  |  |
| Ordinary income | 4,900 | 12.0 | 6,653 | 17.1 | -1,753 | 73.6 | 4,900 | 12.0 |  | 100.0 |
| Extraordinary income | - |  |  |  |  |  |  |  |  |  |
| Extraordinary expenses | - |  | 464 |  | -464 |  |  |  |  |  |
| Income before income taxes and minority interests | 4,900 | 12.0 | 6,189 | 15.9 | -1,289 | 79.2 | 4,900 | 12.0 |  | 100.0 |
| Corporation tax, etc. | 1,498 |  | 1,904 |  | -406 |  | 1,498 |  | - |  |
| (Tax burden) | 30.6\% |  | 30.8\% |  |  |  | 30.6\% |  |  |  |
| Minority interests | -28 |  | -31 |  | 3 |  | -28 |  |  |  |
| Profit attributable to owners of parent | 3,430 | 8.4 | 4,316 | 11.1 | -886 | 79.5 | 3,430 | 8.4 |  | 100.0 |
| EPS (total shares) | $¥ 135.80$ 年 $¥ 132.08$ |  |  |  |  |  | $¥ 135.80$ |  |  |  |
| EPS (minus treasury shares) | $¥ 141.30$ |  | $¥ 177.95$ |  |  |  | $¥ 141.30$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| Average number of shares over period (after deducting treasury shares) | 24,274,264 |  | 24,257,024 |  |  |  | 24,274,264 |  |  |  |

Fiscal 2023 Sales by Product Grouping
(First 2 Quarters Results and full-year revised plan; Consolidated)

| First Half Results |  |  |  |  |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year Comparison |  | Sept. 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 1,673 | 8.6 | 1,768 | 9.2 | -95 | 94.6 | 1,680 | 8.3 | -6 | 99.6 |
| Surgical products | 17,394 | 89.0 | 16,967 | 88.4 | 426 | 102.5 | 18,035 | 89.5 | -640 | 96.4 |
| Treatment products | 86 | 0.4 | 93 | 0.5 | -7 | 92.4 | 90 | 0.4 | -3 | 96.3 |
| Others | 381 | 2.0 | 371 | 1.9 | 10 | 102.9 | 355 | 1.8 | 26 | 107.6 |
| Total | 19,536 | 100.0 | 19,201 | 100.0 | 335 | 101.7 | 20,160 | 100.0 | -623 | 96.9 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 3,793 | 19.4 | 4,092 | 21.3 | -299 | 92.7 | 3,790 | 18.8 | 3 | 100.1 |
| Other non-woven products | 788 | 4.0 | 987 | 5.1 | -199 | 79.8 | 740 | 3.7 | 48 | 106.5 |
| Kit products | 12,701 | 65.0 | 11,773 | 61.3 | 927 | 107.9 | 13,375 | 66.3 | -673 | 95.0 |
| New products | 112 | 0.6 | 113 | 0.6 | -1 | 98.8 | 130 | 0.6 | -17 | 86.2 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 235 |  | 257 |  | -22 |  | 210 |  | 25 |  |
| Other non-woven products | - |  | - |  | - |  | - |  | - |  |
| Kit products | 24 |  | 0 |  | 23 |  | 25 |  | -0 |  |
| Others | 34 |  | 41 |  | -7 |  | 35 |  | -0 |  |

Second Half $\quad \neq$ millions, rounded down

|  | $\begin{gathered} \hline \text { Fiscal } 2023 \\ \text { Plan } \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { Fiscal } 2022 \\ \text { Results } \\ \hline \end{gathered}$ |  | Year-on-Year Comparison |  | Fiscal 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 1,716 | 8.0 | 1,718 | 8.7 | -1 | 99.9 | 1,710 | 8.2 | 6 | 100.4 |
| Surgical products | 19,205 | 89.9 | 17,587 | 88.9 | 1,618 | 109.2 | 18,565 | 89.6 | 640 | 103.4 |
| Treatment products | 93 | 0.4 | 98 | 0.5 | -5 | 94.7 | 90 | 0.4 | 3 | 103.7 |
| Others | 338 | 1.6 | 376 | 1.9 | -38 | 89.9 | 365 | 1.8 | -26 | 92.6 |
| Total | 21,353 | 100.0 | 19,780 | 100.0 | 1,573 | 108.0 | 20,730 | 100.0 | 623 | 103.0 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 3,856 | 18.1 | 3,921 | 19.8 | -64 | 98.3 | 3,860 | 18.6 | -3 | 99.9 |
| Other non-woven products | 761 | 3.6 | 1,122 | 5.7 | -360 | 67.9 | 810 | 3.9 | -48 | 94.0 |
| Kit products | 14,418 | 67.5 | 12,390 | 62.6 | 2,028 | 116.4 | 13,745 | 66.3 | 673 | 104.9 |
| New products | 167 | 0.8 | 152 | 0.8 | 15 | 110.2 | 150 | 0.7 | 17 | 111.9 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 204 |  | 243 |  | -38 |  | 230 |  | -25 |  |
| Other non-woven products | - |  | - |  | - |  | - |  | - |  |
| Kit products | 25 |  | 46 |  | -21 |  | 25 |  | 0 |  |
| Others | 35 |  | 35 |  | 0 |  | 35 |  | 0 |  |

Full-year $\quad \neq$ millions, rounded down

|  | $\begin{gathered} \hline \text { Fiscal } 2023 \\ \text { Plan } \end{gathered}$ |  | Fiscal 2022 <br> Results |  | Year-on-Year Comparison |  | Fiscal 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 3,390 | 8.3 | 3,487 | 8.9 | -97 | 97.2 | 3,390 | 8.3 |  | 100.0 |
| Surgical products | 36,600 | 89.5 | 34,554 | 88.6 | 2,045 | 105.9 | 36,600 | 89.5 |  | 100.0 |
| Treatment products | 180 | 0.4 | 192 | 0.5 | -12 | 93.6 | 180 | 0.4 |  | 100.0 |
| Others | 720 | 1.8 | 747 | 1.9 | -27 | 96.3 | 720 | 1.8 | - | 100.0 |
| Total | 40,890 | 100.0 | 38,981 | 100.0 | 1,908 | 104.9 | 40,890 | 100.0 |  | 100.0 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 7,650 | 18.7 | 8,014 | 20.6 | -364 | 95.5 | 7,650 | 18.7 | - | 100.0 |
| Other non-woven products | 1,550 | 3.8 | 2,109 | 5.4 | -559 | 73.5 | 1,550 | 3.8 | - | 100.0 |
| Kit products | 27,120 | 66.3 | 24,164 | 62.0 | 2,955 | 112.2 | 27,120 | 66.3 | - | 100.0 |
| New products | 280 | 0.7 | 265 | 0.7 | 14 | 105.3 | 280 | 0.7 | - | 100.0 |

Itemized external sales by subsidiary
Non-woven products 440

Other non-woven products
501
Kit products
$-61$

Others 70
76 $50^{-}$

Sales Composition by Kit Treatiment Category


$$
\begin{aligned}
& \text { Cumulative Sales of First Half of } \\
& \text { Fiscal } 2022(\neq 11,773 \text { million })
\end{aligned}
$$




Fiscal 2023 Itemized SG\&A Expenses and Other Income/Expenses

SG\&A Expenses
$¥$ millions, rounded down

|  | Sept. 2023 <br> Interim Results | Sept. 2023 <br> Interim Results | Year-on-Year <br> Comparison |
| :--- | ---: | ---: | ---: |
| Packaging and transportation | 547 | 558 | -10 |
| Losses on doubtful accounts | - | - | - |
| Samples | 190 | 151 | 39 |
| Advertising | 26 | 14 | 12 |
| Personnel | 2,073 | 2,012 | 60 |
| Travel | 228 | 229 | -1 |
| Communication | 71 | 73 | -1 |
| Consumables | 24 | 27 | -2 |
| Taxes and public charges | 175 | 163 | 11 |
| Depreciation | 284 | 344 | -60 |
| Testing and research | 131 | 185 | -53 |
| Land and housing rent | 218 | 219 | -0 |
| Miscellaneous | 295 | 248 | 47 |
| Others | 294 | 303 | -9 |
| Total | 4,563 | 4,532 | 30 |

Other Income/Expenses
$¥$ millions, rounded down

|  | Sept. 2023 <br> Interim Results | Sept. 2023 <br> Interim Results | Year-on-Year <br> Comparison |
| :--- | ---: | ---: | ---: |
| Interest received | 118 | 24 | 93 |
| Interest on negotiable securiti | - | - | - |
| Dividend received | 36 | 33 | 3 |
| (Total financial earnings) | 155 | 58 | 96 |
| Foreign exchange gain | - | - | - |
| Miscellaneous income | 84 | 50 | 33 |
| Total Other income | 239 | 108 | 130 |
| Paid interest | 12 | 15 | -2 |
| (Total financial expenses) | 12 | 15 | -2 |
| Foreign exchange loss | 45 | 30 | 14 |
| Miscellaneous losses | 183 | 85 | 97 |
| Total non-operating expenses | 241 | 131 | 110 |

## Fiscal 2023 Capital Expenditures and Depreciation

(First 2 Quarters Results and full-year plan; Consolidated)

| Capital Expenditures |  |  | Depreciation |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital Expenditures | Year-on- <br> Year <br> Comparison |  | SG\&A <br> Expenses | Year-on- Year Comparison | Manufacturing Costs | Year-on- Year Comparison | Total Depreciation Expenses | Year-on- <br> Year <br> Comparison |
| First half | 705 |  | First half | 445 |  | 949 |  | 1,394 |  |
| Second half | 6,469 |  | Second half | 477 |  | 992 |  | 1,470 |  |
| Fiscal 2013 <br> (full year) | 7,174 | 374.6\% | Fiscal 2013 <br> (full year) | 922 | 109.2\% | 1,942 | 91.3\% | 2,865 | 96.4\% |
| First half | 1,096 |  | First half | 455 |  | 836 |  | 1,291 |  |
| Second half | 13,986 |  | Second half | 496 |  | 921 |  | 1,417 |  |
| Fiscal 2014 <br> (full year) | 15,082 | 210.2\% | Fiscal 2014 <br> (full year) | 951 | 103.1\% | 1,757 | 90.5\% | 2,708 | 94.5\% |
| First half | 5,492 |  | First half | 506 |  | 943 |  | 1,450 |  |
| Second half | 3,588 |  | Second half | 538 |  | 1,388 |  | 1,926 |  |
| Fiscal 2015 (full year) | 9,080 | 60.2\% | Fiscal 2015 (full year) | 1,044 | 109.8\% | 2,331 | 132.7\% | 3,376 | 124.7\% |
| First half | 4,427 |  | First half | 502 |  | 1,450 |  | 1,952 |  |
| Second half | 2,222 |  | Second half | 505 |  | 1,951 |  | 2,457 |  |
| Fiscal 2016 <br> (full year) | 6,649 | 73.2\% | Fiscal 2016 <br> (full year) | 1,007 | 96.5\% | 3,401 | 145.9\% | 4,409 | 130.6\% |
| First half | 1,022 |  | First half | 460 |  | 2,634 |  | 3,094 |  |
| Second half | 1,120 |  | Second half | 454 |  | 2,686 |  | 3,141 |  |
| Fiscal 2017 <br> (full year) | 2,142 | 32.2\% | Fiscal 2017 <br> (full year) | 914 | 90.8\% | 5,320 | 156.4\% | 6,235 | 141.4\% |
| First half | 829 |  | First half | 470 |  | 2,255 |  | 2,725 |  |
| Second half | 2,535 |  | Second half | 528 |  | 2,377 |  | 2,906 |  |
| Fiscal 2018 (full year) | 3,364 | 157.0\% | Fiscal 2018 (full year) | 998 | 109.2\% | 4,632 | 87.1\% | 5,631 | 90.3\% |
| First half | 6,372 |  | First half | 510 |  | 2,075 |  | 2,586 |  |
| Second half | 4,532 |  | Second half | 560 |  | 2,137 |  | 2,697 |  |
| Fiscal 2019 <br> (full year) | 10,904 | 324.1\% | Fiscal 2019 <br> (full year) | 1,070 | 107.2\% | 4,212 | 90.9\% | 5,283 | 93.8\% |
| First half | 2,291 |  | First half | 438 |  | 1,804 |  | 2,242 |  |
| Second half | 2,970 |  | Second half | 468 |  | 1,839 |  | 2,307 |  |
| Fiscal 2020 <br> (full year) | 5,261 | 48.2\% | Fiscal 2020 <br> (full year) | 906 | 84.7\% | 3,643 | 86.5\% | 4,549 | 86.1\% |
| First half | 2,196 |  | First half | 404 |  | 1,633 |  | 2,038 |  |
| Second half | 1,293 |  | Second half | 401 |  | 1,676 |  | 2,076 |  |
| Fiscal 2021 <br> (full year) | 3,489 | 66.3\% | Fiscal 2021 <br> (full year) | 805 | 88.9\% | 3,309 | 90.8\% | 4,114 | 90.4\% |
| First half | 473 |  | First half | 344 |  | 1,492 |  | 1,837 |  |
| Second half | 985 |  | Second half | 325 |  | 1,474 |  | 1,798 |  |
| Fiscal 2022 <br> (full year) | 1,458 | 41.8\% | Fiscal 2022 <br> (full year) | 669 | 83.1\% | 2,966 | 89.6\% | 3,635 | 88.4\% |
| First half | 455 |  | First half | 284 |  | 3,010 |  | 3,295 |  |
| Second half | 1,045 |  | Second half | 319 |  | 3,137 |  | 3,455 |  |
| Fiscal 2023 <br> (full year) | 1,500 | 102.9\% | Fiscal 2023 <br> (full year) | 603 | 90.1\% | 6,147 | 207.2\% | 6,750 | 185.7\% |

Major Changes on Balance Sheets / Statements of Cash Flows (Consolidated)

## Major Changes on Balance Sheets

| $¥$ millions, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Balance at Sept. 30,2023 | Change |  | Balance at Sept. 30, 2023 | Change |
| Current assets | 42,064 | 1,773 | Current liabilities | 8,644 | -2,489 |
| Cash and bank deposits | 17,836 | -1,025 | Notes and accounts payable | 4,507 | -305 |
| Notes and accounts receivable | 13,146 | 1,183 | Accrued expenses | 156 | -193 |
| Short-term investments | - |  | Long-term loans due within 1 year | 1,999 |  |
| Inventories | 9,906 | 1,038 | Income taxes | 727 | -486 |
| Others | 1,175 | 577 | Allowance for employees' bonuses | 533 | 25 |
|  |  |  | Payable notes for equipment | 63 | -1,160 |
|  |  |  | Reserve for disaster loss |  |  |
|  |  |  | Others | 656 | -368 |
| Fixed assets | 59,604 | -2,285 | Long-term liabilities | 6,587 | -780 |
| Property, plant and equipment | 48,011 | -3,544 | Long-term borrowings | 4,668 | -999 |
| Buildings and structures | 20,151 | -558 | Others | 1,918 | 219 |
| Machinery, equipment and vehicles | 16,931 | 12,094 | Total liabilities | 15,232 | -3,269 |
| Land | 9,741 | 45 | Total net assets | 86,437 | 2,758 |
| Construction in progress | 655 | -15,074 | Common stock | 7,123 |  |
| Others | 530 | -51 | Capital surplus | 8,270 |  |
| Intangibles | 796 | -22 | Retained earnings | 67,661 | -23,481 |
| Investments and others | 10,796 | 1,282 | Treasury stock | -3,216 | 24,344 |
| Investments securities | 9,130 | 1,041 | Others | 6,598 | 1,894 |
| Others | 1,665 | 240 |  |  |  |
| Total assets | 101,669 | -511 | Total liabilities and shareholders' equity | 101,669 | -511 |
|  |  |  | *Comparison with end of previous fiscal year: |  |  |

Statements of Cash Flows
$¥$ millions, rounded down

| Statements of Cash Flows |
| :--- |
| I Operating activities 2,009 Income before income taxes  |
| Depreciation |
| Incomes taxes paid |

Fiscal 2023 Statements of Income (First 2 Quarters Results; Non-consolidated)

| First Quarter |  |  |  |  | millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 2023 <br> Results |  | June 2022 <br> Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,564 | 100.0 | 9,316 | 100.0 | 248 | 102.7 |
| Cost of Sales | 6,132 | 64.1 | 5,424 | 58.2 | 708 | 113.1 |
| Gross profit | 3,431 | 35.9 | 3,891 | 41.8 | -460 | 88.2 |
| SG\&A expenses | 2,232 | 23.3 | 2,162 | 23.2 | 70 | 103.2 |
| Operating income | 1,198 | 12.5 | 1,729 | 18.6 | -530 | 69.3 |
| Other income | 65 |  | 28 |  | 36 |  |
| Other expenses | 199 |  | 55 |  | 143 |  |
| Ordinary income | 1,064 | 11.1 | 1,702 | 18.3 | -637 | 62.6 |
| Extraordinary income | - |  |  |  |  |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 1,064 | 11.1 | 1,702 | 18.3 | -637 | 62.5 |
| Corporation tax, etc. | 320 |  | 514 |  | -193 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  |
| Net income | 743 | 7.8 | 1,187 | 12.7 | -443 | 62.6 |
| EPS (total shares) | $¥ 29.45$ |  | $¥ 36.34$ |  |  |  |
| EPS (minus treasury shares) | $¥ 30.67$ |  | $¥ 48.96$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  |
| Average number of shares over period (after deducting treasury shares) | 24,256,963 |  | 24,257,102 |  |  |  |

Second Quarter $\quad \neq$ millions, rounded down

|  | Sept. 2023 Results |  | Sept. 2022Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,699 | 100.0 | 9,594 | 100.0 | 104 | 101.1 |
| Cost of Sales | 6,545 | 67.5 | 6,022 | 62.8 | 522 | 108.7 |
| Gross profit | 3,154 | 32.5 | 3,571 | 37.2 | -417 | 88.3 |
| SG\&A expenses | 2,195 | 22.6 | 2,214 | 23.1 | -18 | 99.2 |
| Operating income | 958 | 9.9 | 1,357 | 14.1 | -399 | 70.6 |
| Other income | 81 |  | 72 |  | 9 |  |
| Other expenses | 73 |  | 110 |  | -36 |  |
| Ordinary income | 965 | 10.0 | 1,319 | 13.7 | -353 | 73.2 |
| Extraordinary income | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 1,005 | 10.4 | 1,319 | 13.7 | -313 | 76.2 |
| Corporation tax, etc. | 302 |  | 398 |  | -95 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  |
| Net income | 702 | 7.2 | 920 | 9.6 | -217 | 76.4 |

First Half
$\neq$ millions, rounded down

|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year Comparison |  | Sept. 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 19,263 | 100.0 | 18,910 | 100.0 | 352 | 101.9 | 19,890 | 100.0 | -626 | 96.9 |
| Cost of Sales | 12,678 | 65.8 | 11,447 | 60.5 | 1,231 | 110.8 | 13,070 | 65.7 | -391 | 97.0 |
| Gross profit | 6,585 | 34.2 | 7,463 | 39.5 | -878 | 88.2 | 6,820 | 34.3 | -234 | 96.6 |
| SG\&A expenses | 4,428 | 23.0 | 4,377 | 23.1 | 51 | 101.2 | 4,550 | 22.9 | -121 | 97.3 |
| Operating income | 2,156 | 11.2 | 3,086 | 16.3 | -930 | 69.9 | 2,270 | 11.4 | -113 | 95.0 |
| Other income | 146 |  | 100 |  | 45 |  | 110 |  | 36 |  |
| Other expenses | 272 |  | 166 |  | 106 |  | 100 |  | 172 |  |
| Ordinary income | 2,030 | 10.5 | 3,021 | 16.0 | -991 | 67.2 | 2,280 | 11.5 | -249 | 89.0 |
| Extraordinary income | 40 |  | - |  | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  | - |  | 0 |  |
| Income before income taxes | 2,070 | 10.7 | 3,021 | 16.0 | -951 | 68.5 | 2,280 | 11.5 | -209 | 90.8 |
| Corporation tax, etc. | 623 |  | 913 |  | -289 |  | 680 |  | -56 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  | 29.8\% |  |  |  |
| Net income | 1,446 | 7.5 | 2,108 | 11.1 | -661 | 68.6 | 1,600 | 8.0 | -153 | 90.4 |
| EPS (total shares) | $¥ 57.28$ |  | $¥ 64.51$ |  |  |  | ¥63.35 |  |  |  |
| EPS (minus treasury shares) | $¥ 59.63$ |  | $¥ 86.91$ |  |  |  | $¥ 65.95$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| Average number of shares over period (after deducting treasury shares) | 24,261,879 |  | 24,257,064 |  |  |  | 24,261,879 |  |  |  |

Fiscal 2023 Statements of Income (First 2 Quarters Results; Non-consolidated)

First Half $\quad$ millions, rounded down

|  | Sept. 2023 <br> Interim Results |  | Sept. 2022 <br> Interim Results |  | Year-on-Year <br> Comparison |  | Sept. 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 19,263 | 100.0 | 18,910 | 100.0 | 352 | 101.9 | 19,890 | 100.0 | -626 | 96.9 |
| Cost of Sales | 12,678 | 65.8 | 11,447 | 60.5 | 1,231 | 110.8 | 13,070 | 65.7 | -391 | 97.0 |
| Gross profit | 6,585 | 34.2 | 7,463 | 39.5 | -878 | 88.2 | 6,820 | 34.3 | -234 | 96.6 |
| SG\&A expenses | 4,428 | 23.0 | 4,377 | 23.1 | 51 | 101.2 | 4,550 | 22.9 | -121 | 97.3 |
| Operating income | 2,156 | 11.2 | 3,086 | 16.3 | -930 | 69.9 | 2,270 | 11.4 | -113 | 95.0 |
| Other income | 146 |  | 100 |  | 45 |  | 110 |  | 36 |  |
| Other expenses | 272 |  | 166 |  | 106 |  | 100 |  | 172 |  |
| Ordinary income | 2,030 | 10.5 | 3,021 | 16.0 | -991 | 67.2 | 2,280 | 11.5 | -249 | 89.0 |
| Extraordinary income | 40 |  | - |  | 40 |  | - |  | 40 |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  | - |  | 0 |  |
| Income before income taxes | 2,070 | 10.7 | 3,021 | 16.0 | -951 | 68.5 | 2,280 | 11.5 | -209 | 90.8 |
| Corporation tax, etc. | 623 |  | 913 |  | -289 |  | 680 |  | -56 |  |
| (Tax burden) | 30.1\% |  | 30.2\% |  |  |  | 29.8\% |  |  |  |
| Net income | 1,446 | 7.5 | 2,108 | 11.1 | -661 | 68.6 | 1,600 | 8.0 | -153 | 90.4 |
| EPS (total shares) | $¥ 57.28$ |  | $\ddagger 64.51$ |  |  |  | $¥ 63.35$ |  |  |  |
| EPS (minus treasury shares) | ¥59.63 |  | ¥86.91 |  |  |  | $¥ 65.95$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| Average number of shares over period (after deducting treasury shares) | 24,261,879 |  | 24,257,064 |  |  |  | 24,261,879 |  |  |  |

Second Half $\quad$ millions, rounded down

|  | Fiscal 2023 Plan |  | Fiscal 2022 Results |  | Year-on-Year <br> Comparison |  | Fiscal 2023 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 21,066 | 100.0 | 19,479 | 100.0 | 1,587 | 108.1 | 20,440 | 100.0 | 626 | 103.1 |
| Cost of Sales | 14,231 | 67.6 | 11,999 | 61.6 | 2,232 | 118.6 | 13,840 | 67.7 | 391 | 102.8 |
| Gross profit | 6,834 | 32.4 | 7,479 | 38.4 | -644 | 91.4 | 6,600 | 32.3 | 234 | 103.6 |
| SG\&A expenses | 4,791 | 22.7 | 4,449 | 22.8 | 341 | 107.7 | 4,670 | 22.8 | 121 | 102.6 |
| Operating income | 2,043 | 9.7 | 3,029 | 15.6 | -986 | 67.4 | 1,930 | 9.4 | 113 | 105.9 |
| Other income | 303 |  | 351 |  | -48 |  | 340 |  | -36 |  |
| Other expenses | -72 |  | 132 |  | -205 |  | 100 |  | -172 |  |
| Ordinary income | 2,419 | 11.5 | 3,248 | 16.7 | -829 | 74.5 | 2,170 | 10.6 | 249 | 111.5 |
| Extraordinary income | -40 |  | - |  | -40 |  | - |  | -40 |  |
| Extraordinary expenses | -0 |  | 464 |  | -464 |  | - |  | -0 |  |
| Income before income taxes | 2,379 | 11.3 | 2,784 | 14.3 | -404 | 85.5 | 2,170 | 10.6 | 209 | 109.7 |
| Corporation tax, etc. | 716 |  | 830 |  | -113 |  | 660 |  | 56 |  |
| (Tax burden) | 30.1\% |  | 29.8\% |  |  |  | 30.4\% |  |  |  |
| Net income | 1,663 | 7.9 | 1,954 | 10.0 | -291 | 85.1 | 1,510 | 7.4 | 153 | 110.1 |

Full-year
$¥$ millions, rounded down

|  | Fiscal 2023 Plan |  | Fiscal 2022 Results |  | Year-on-Year Comparison |  | Fiscal 2023 Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 40,330 | 100.0 | 38,389 | 100.0 | 1,940 | 105.1 | 40,330 | 100.0 |  | 100.0 |
| Cost of Sales | 26,910 | 66.7 | 23,446 | 61.1 | 3,463 | 114.8 | 26,910 | 66.7 |  | 100.0 |
| Gross profit | 13,420 | 33.3 | 14,942 | 38.9 | -1,522 | 89.8 | 13,420 | 33.3 |  | 100.0 |
| SG\&A expenses | 9,220 | 22.9 | 8,826 | 23.0 | 393 | 104.5 | 9,220 | 22.9 |  | 100.0 |
| Operating income | 4,200 | 10.4 | 6,116 | 15.9 | -1,916 | 68.7 | 4,200 | 10.4 |  | 100.0 |
| Other income | 450 |  | 452 |  | -2 |  | 450 |  | - |  |
| Other expenses | 200 |  | 298 |  | -98 |  | 200 |  |  |  |
| Ordinary income | 4,450 | 11.0 | 6,270 | 16.3 | -1,820 | 71.0 | 4,450 | 11.0 |  | 100.0 |
| Extraordinary income | - |  | - |  | - |  | - |  |  |  |
| Extraordinary expenses | - |  | 464 |  | -464 |  | - |  |  |  |
| Income before income taxes | 4,450 | 11.0 | 5,805 | 15.1 | -1,355 | 76.6 | 4,450 | 11.0 |  | 100.0 |
| Corporation tax, etc. | 1,340 |  | 1,743 |  | -403 |  | 1,340 |  |  |  |
| (Tax burden) | 30.1\% |  | 30.0\% |  |  |  | 30.1\% |  |  |  |
| Net income | 3,110 | 7.7 | 4,062 | 10.6 | -952 | 76.6 | 3,110 | 7.7 | - | 100.0 |
| EPS (total shares) | $¥ 123.13$ |  | $¥ 124.30$ |  |  |  | $¥ 123.13$ |  |  |  |
| EPS (minus treasury shares) | $¥ 128.12$ |  | $¥ 167.48$ |  |  |  | $¥ 128.12$ |  |  |  |
| Number of shares outstanding | 25,256,963 |  | 32,682,310 |  |  |  | 25,256,963 |  |  |  |
| Average number of shares over period (after deducting treasury shares) | 24,274,264 |  | 24,257,024 |  |  |  | 24,274,264 |  |  |  |

First 2 Quarters Results Manufacturing Costs (Non-consolidated)

Manufacturing Costs $\quad ¥$ millions, rounded down

|  | $\mathbf{2 0 1 4 . 9}$ | $\mathbf{2 0 1 5 . 9}$ | $\mathbf{2 0 1 6 . 9}$ | $\mathbf{2 0 1 7 . 9}$ | $\mathbf{2 0 1 8 . 9}$ | $\mathbf{2 0 1 9 . 9}$ | $\mathbf{2 0 2 0 . 9}$ | $\mathbf{2 0 2 1 . 9}$ | $\mathbf{2 0 2 2 . 9}$ | $\mathbf{2 0 2 3 . 9}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | 5,692 | 5,964 | 6,382 | 6,266 | 6,387 | 6,391 | 6,330 | 6,241 | 6,732 | 7,163 |
| Personnel | 949 | 886 | 884 | 877 | 860 | 819 | 906 | 876 | 928 | 977 |
| Outsourcing | 210 | 188 | 205 | 199 | 208 | 167 | 226 | 199 | 209 | 203 |
| Others | 1,402 | 1,494 | 2,173 | 3,392 | 3,285 | 3,055 | 2,767 | 2,594 | 2,575 | 4,099 |
| Total | 8,254 | 8,533 | 9,645 | 10,735 | 10,741 | 10,434 | 10,231 | 9,912 | 10,445 | 12,443 |

Change
(\%)

|  | $\mathbf{2 0 1 4 . 9}$ | $\mathbf{2 0 1 5 . 9}$ | $\mathbf{2 0 1 6 . 9}$ | $\mathbf{2 0 1 7 . 9}$ | $\mathbf{2 0 1 8 . 9}$ | $\mathbf{2 0 1 9 . 9}$ | $\mathbf{2 0 2 0 . 9}$ | $\mathbf{2 0 2 1 . 9}$ | $\mathbf{2 0 2 2 . 9}$ | $\mathbf{2 0 2 3 . 9}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | 6.9 | 4.8 | 7.0 | -1.8 | 1.9 | 0.1 | -1.0 | -1.4 | 7.9 | 6.4 |
| Personnel | -0.1 | -6.6 | -0.3 | -0.8 | -1.9 | -4.7 | 10.6 | -3.2 | 5.9 | 5.3 |
| Outsourcing | 0.5 | -10.8 | 9.4 | -3.2 | 5.0 | -20.1 | 35.5 | -11.8 | 5.1 | -3.3 |
| Others | -6.7 | 6.6 | 45.5 | 56.1 | -3.2 | -7.0 | -9.4 | -6.3 | -0.7 | 59.2 |
| Total | 3.4 | 3.4 | 13.0 | 11.3 | 0.1 | -2.9 | -1.9 | -3.1 | 5.4 | 19.1 |

\% of total (\%)

|  | $\mathbf{2 0 1 4 . 9}$ | $\mathbf{2 0 1 5 . 9}$ | $\mathbf{2 0 1 6 . 9}$ | $\mathbf{2 0 1 7 . 9}$ | $\mathbf{2 0 1 8 . 9}$ | $\mathbf{2 0 1 9 . 9}$ | $\mathbf{2 0 2 0 . 9}$ | $\mathbf{2 0 2 1 . 9}$ | $\mathbf{2 0 2 2 . 9}$ | $\mathbf{2 0 2 3 . 9}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | 69.0 | 69.9 | 66.2 | 58.4 | 59.5 | 61.3 | 61.9 | 63.0 | 64.4 | 57.6 |
| Personnel | 11.5 | 10.4 | 9.2 | 8.2 | 8.0 | 7.9 | 8.9 | 8.8 | 8.9 | 7.9 |
| Outsourcing | 2.6 | 2.2 | 2.1 | 1.9 | 1.9 | 1.6 | 2.2 | 2.0 | 2.0 | 1.6 |
| Others | 17.0 | 17.5 | 22.5 | 31.6 | 30.6 | 29.3 | 27.1 | 26.2 | 24.7 | 32.9 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Materials and outsourcing | 71.5 | 72.1 | 68.3 | 60.2 | 61.4 | 62.9 | 64.1 | 65.0 | 66.5 | 59.2 |




