# First 2 Quarters of Fiscal 2022 Supplementary Materials 

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## (Notes Concerning Forward-Looking Statements)

Projections throughout these materials are provided as a reference for investors.
They are based on estimates and forecasts, and shall not be regarded as pledges or guarantees. They shall be used on the full acknowledgment that actual results may naturally differ from projections.

Fiscal 2022 Statements of Income (First 2 Quarters Results; Consolidated)
First Quarter
$\nexists$ millions, rounded down,(\%)

|  | June 2022 <br> Results |  | June 2021 <br> Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,447 | 100.0 | 8,895 | 100.0 | 551 | 106.2 |
| Cost of Sales | 5,357 | 56.7 | 5,115 | 57.5 | 241 | 104.7 |
| Gross profit | 4,090 | 43.3 | 3,780 | 42.5 | 310 | 108.2 |
| SG\&A expenses | 2,232 | 23.6 | 2,287 | 25.7 | $\triangle 55$ | 97.6 |
| Operating income | 1,857 | 19.7 | 1,492 | 16.8 | 365 | 124.5 |
| Other income | 31 |  | 34 |  | $\triangle 2$ |  |
| Other expenses | 46 |  | 31 |  | 14 |  |
| Ordinary income | 1,843 | 19.5 | 1,495 | 16.8 | 348 | 123.3 |
| Extraordinary income | - |  |  |  | - |  |
| Extraordinary expenses | 0 |  | 1 |  | $\triangle 1$ |  |
| Income before income taxes and minority interests | 1,843 | 19.5 | 1,494 | 16.8 | 349 | 123.4 |
| Corporation tax, etc. | 548 |  | 412 |  | 136 |  |
| (Tax burden) | 29.8\% |  | 27.6\% |  |  |  |
| Minority interests | $\triangle 9$ |  | $\triangle 7$ |  | $\triangle 1$ |  |
| Profit attributable to owners of parent | 1,304 | 13.8 | 1,089 | 12.2 | 214 | 119.7 |
| EPS (total shares) | $¥ 39.91$ |  | $¥ 33.34$ |  |  |  |
| EPS (minus treasury shares) | $¥ 53.77$ |  | $¥ 36.65$ |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,257,102 |  | 29,729,200 |  |  |  |


| Second Quarter |  |  | $¥$ millions, rounded down,(\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sept. 2022 <br> Results |  | Sept. 2021 Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,753 | 100.0 | 9,032 | 100.0 | 721 | 108.0 |
| Cost of Sales | 6,126 | 62.8 | 5,228 | 57.9 | 898 | 117.2 |
| Gross profit | 3,627 | 37.2 | 3,803 | 42.1 | $\triangle 176$ | 95.4 |
| SG\&A expenses | 2,300 | 23.6 | 2,308 | 25.6 | $\triangle 8$ | 99.6 |
| Operating income | 1,327 | 13.6 | 1,494 | 16.6 | $\triangle 167$ | 88.8 |
| Other income | 77 |  | 117 |  | $\triangle 40$ |  |
| Other expenses | 85 |  | 40 |  | 44 |  |
| Ordinary income | 1,318 | 13.5 | 1,571 | 17.4 | $\triangle 252$ | 83.9 |
| Extraordinary income | - |  | - |  | - |  |
| Extraordinary expenses | 0 |  | 0 |  | $\triangle 0$ |  |
| Income before income taxes and minority interests | 1,318 | 13.5 | 1,571 | 17.4 | $\triangle 252$ | 83.9 |
| Corporation tax, etc. | 401 |  | 434 |  | $\triangle 33$ |  |
| (Tax burden) | 30.4\% |  | 27.7\% |  |  |  |
| Minority interests | $\triangle 10$ |  | $\triangle 7$ |  | $\triangle 3$ |  |
| Profit attributable to owners of parent | 928 | 9.5 | 1,144 | 12.7 | $\triangle 215$ | 81.1 |



Fiscal 2022 Statements of Income (Full-year plan; Consolidated)

| First Half |  |  |  |  |  |  | $¥$ millions, rounded down,(\%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sept. 2022 Results |  | Sept. 2021 Results |  | Year-on-Year Comparison |  | Sept. 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 19,201 | 100.0 | 17,928 | 100.0 | 1,273 | 107.1 | 19,070 | 100.0 | 131 | 100.7 |
| Cost of Sales | 11,483 | 59.8 | 10,344 | 57.7 | 1,139 | 111.0 | 11,180 | 58.6 | 303 | 102.7 |
| Gross profit | 7,717 | 40.2 | 7,583 | 42.3 | 133 | 101.8 | 7,890 | 41.4 | $\triangle 172$ | 97.8 |
| SG\&A expenses | 4,532 | 23.6 | 4,596 | 25.6 | $\triangle 64$ | 98.6 | 4,720 | 24.8 | $\triangle 187$ | 96.0 |
| Operating income | 3,185 | 16.6 | 2,987 | 16.7 | 197 | 106.6 | 3,170 | 16.6 | 15 | 100.5 |
| Other income | 108 |  | 151 |  | $\triangle 42$ |  | 60 |  | 48 |  |
| Other expenses | 131 |  | 72 |  | 59 |  | 20 |  | 111 |  |
| Ordinary income | 3,162 | 16.5 | 3,067 | 17.1 | 95 | 103.1 | 3,210 | 16.8 | $\triangle 47$ | 98.5 |
| Extraordinary income | - |  | - |  | - |  | - |  | - |  |
| Extraordinary expenses | 0 |  | 1 |  | $\triangle 1$ |  | - |  | 0 |  |
| Income before income taxes and minority interests | 3,162 | 16.5 | 3,065 | 17.1 | 97 | 103.2 | 3,210 | 16.8 | $\triangle 47$ | 98.5 |
| Corporation tax, etc. | 950 |  | 846 |  | 103 |  | 980 |  | $\triangle 29$ |  |
| (Tax burden) | 30.0\% |  | 27.6\% |  |  |  | 30.5\% |  |  |  |
| Minority interests | $\triangle 20$ |  | $\triangle 15$ |  | $\triangle 5$ |  | $\triangle 20$ |  | $\triangle 0$ |  |
| Profit attributable to owners of parent | 2,232 | 11.6 | 2,234 | 12.5 | $\triangle 1$ | 99.9 | 2,250 | 11.8 | $\triangle 17$ | 99.2 |
| EPS (total shares) | $¥ 68.32$ |  | $¥ 68.36$ |  |  |  | $¥ 68.84$ |  |  |  |
| EPS (minus treasury shares) | $¥ 92.05$ |  | $¥ 75.83$ |  |  |  | $¥ 92.76$ |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,257,064 |  | 29,461,490 |  |  |  | 24,257,064 |  |  |  |

Second Half $\quad$ ¥ millions, rounded down,(\%)

|  | Fiscal 2022 Plan |  | Fiscal 2021Results |  | Year-on-Year Comparison |  | Fiscal 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of tota | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 19,518 | 100.0 | 18,850 | 100.0 | 668 | 103.5 | 19,650 | 100.0 | $\triangle 131$ | 99.3 |
| Cost of Sales | 11,056 | 56.6 | 11,017 | 58.4 | 38 | 100.3 | 11,360 | 57.8 | $\triangle 303$ | 97.3 |
| Gross profit | 8,462 | 43.4 | 7,832 | 41.6 | 629 | 108.0 | 8,290 | 42.2 | 172 | 102.1 |
| SG\&A expenses | 5,137 | 26.3 | 4,685 | 24.9 | 452 | 109.7 | 4,950 | 25.2 | 187 | 103.8 |
| Operating income | 3,324 | 17.0 | 3,147 | 16.7 | 177 | 105.6 | 3,340 | 17.0 | $\triangle 15$ | 99.5 |
| Other income | $\triangle 8$ |  | 254 |  | $\triangle 263$ |  | 40 |  | $\triangle 48$ |  |
| Other expenses | $\triangle 91$ |  | 183 |  | $\triangle 274$ |  | 20 |  | $\triangle 111$ |  |
| Ordinary income | 3,407 | 17.5 | 3,218 | 17.1 | 188 | 105.9 | 3,360 | 17.1 | 47 | 101.4 |
| Extraordinary income | - |  | 1 |  | $\triangle 1$ |  | - |  | - |  |
| Extraordinary expenses | $\triangle 0$ |  | 0 |  | $\triangle 0$ |  | - |  | $\triangle 0$ |  |
| Income before income taxes and minority interests | 3,407 | 17.5 | 3,220 | 17.1 | 186 | 105.8 | 3,360 | 17.1 | 47 | 101.4 |
| Corporation tax, etc. | 1,089 |  | 1,105 |  | $\triangle 15$ |  | 1,060 |  | 29 |  |
| (Tax burden) | 32.0\% |  | 34.3\% |  |  |  | 31.5\% |  |  |  |
| Minority interests | $\triangle 19$ |  | $\triangle 20$ |  | 1 |  | $\triangle 20$ |  | 0 |  |
| Profit attributable to owners of parent | 2,337 | 12.0 | 2,136 | 11.3 | 201 | 109.4 | 2,320 | 11.8 | 17 | 100.7 |


| Full-year | $¥$ millions, rounded down,(\%) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Fiscal } 2022 \\ \text { Plan } \end{gathered}$ |  | $\begin{gathered} \hline \text { Fiscal } 2021 \\ \text { Results } \end{gathered}$ |  | Year-on-Year Comparison |  | Fiscal 2022 Initial Plan |  | Initial Plan Comparison |  |
|  | Amount | \% of tota | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 38,720 | 100.0 | 36,778 | 100.0 | 1,941 | 105.3 | 38,720 | 100.0 |  | 100.0 |
| Cost of Sales | 22,540 | 58.2 | 21,361 | 58.1 | 1,178 | 105.5 | 22,540 | 58.2 |  | 100.0 |
| Gross profit | 16,180 | 41.8 | 15,416 | 41.9 | 763 | 105.0 | 16,180 | 41.8 |  | 100.0 |
| SG\&A expenses | 9,670 | 25.0 | 9,281 | 25.2 | 388 | 104.2 | 9,670 | 25.0 |  | 100.0 |
| Operating income | 6,510 | 16.8 | 6,135 | 16.7 | 374 | 106.1 | 6,510 | 16.8 |  | 100.0 |
| Other income | 100 |  | 406 |  | $\triangle 306$ |  | 100 |  |  |  |
| Other expenses | 40 |  | 255 |  | $\triangle 215$ |  | 40 |  |  |  |
| Ordinary income | 6,570 | 17.0 | 6,285 | 17.1 | 284 | 104.5 | 6,570 | 17.0 |  | 100.0 |
| Extraordinary income |  |  | 1 |  | $\triangle 1$ |  |  |  |  |  |
| Extraordinary expenses | - |  | 1 |  | $\triangle 1$ |  | - |  |  |  |
| Income before income taxes and <br> minority interests | 6,570 | 17.0 | 6,286 | 17.1 | 283 | 104.5 | 6,570 | 17.0 |  | 100.0 |
| Corporation tax, etc. | 2,040 |  | 1,951 |  | 88 |  | 2,040 |  |  |  |
| (Tax burden) | 31.1\% |  | 31.1\% |  |  |  | 31.1\% |  |  |  |
| Minority interests | $\triangle 40$ |  | $\triangle 35$ |  | $\triangle 4$ |  | $\triangle 40$ |  | - |  |
| Profit attributable to owners of parent | 4,570 | 11.8 | 4,370 | 11.9 | 199 | 104.6 | 4,570 | 11.8 | - | 100.0 |
| EPS (total shares) | $¥ 139.83$ |  | $¥ 133.72$ |  |  |  | $¥ 139.83$ |  |  |  |
| EPS (minus treasury shares) | $¥ 188.40$ |  | $¥ 153.00$ |  |  |  | $¥ 188.40$ |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,256,993 |  | 28,563,593 |  |  |  | 24,256,993 |  |  |  |

Fiscal 2022 Sales by Product Grouping
(First 2 Quarters Results and full-year revised plan; Consolidated)

| First Half | $¥$ millions, rounded down,(\%) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Sept. } 2022 \\ \text { Interim Results } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Sept. } 2021 \\ \text { Interim Results } \end{gathered}$ |  | Year-on-Year Comparison |  | Sept. 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 1,768 | 9.2 | 1,625 | 9.1 | 142 | 108.8 | 1,657 | 8.7 | 110 | 106.7 |
| Surgical products | 16,967 | 88.4 | 15,851 | 88.4 | 1,115 | 107.0 | 16,959 | 88.9 | 8 | 100.1 |
| Treatment products | 93 | 0.5 | 87 | 0.5 | 6 | 107.3 | 84 | 0.4 | 9 | 111.6 |
| Others | 371 | 1.9 | 363 | 2.0 | 8 | 102.2 | 369 | 1.9 | 1 | 100.5 |
| Total | 19,201 | 100.0 | 17,928 | 100.0 | 1,273 | 107.1 | 19,070 | 100.0 | 131 | 100.7 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 4,092 | 21.3 | 4,084 | 22.8 | 8 | 100.2 | 3,899 | 20.4 | 193 | 105.0 |
| Other non-woven products | 987 | 5.1 | 754 | 4.2 | 232 | 130.9 | 620 | 3.3 | 367 | 159.3 |
| Kit products | 11,773 | 61.3 | 10,924 | 60.9 | 849 | 107.8 | 12,270 | 64.3 | $\triangle 496$ | 96.0 |
| New products | 113 | 0.6 | 88 | 0.5 | 25 | 128.7 | 170 | 0.9 | $\triangle 56$ | 66.8 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 257 |  | 311 |  | $\triangle 53$ |  | 259 |  | $\triangle 1$ |  |
| Other non-woven products | - |  | - |  | - |  | - |  | - |  |
| Kit products | 0 |  | 1 |  | $\triangle 0$ |  | - |  | 0 |  |
| Others | 41 |  | 41 |  | $\triangle 0$ |  | 41 |  | 0 |  |


| Second Half | $¥$ millions, rounded down,(\%) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Fiscal } 2022 \\ \text { Plan } \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { Fiscal } 2021 \\ \text { Results } \end{gathered}$ |  | Year-on-Year Comparison |  | Fiscal 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 1,556 | 8.0 | 1,736 | 9.2 | $\triangle 179$ | 89.7 | 1,667 | 8.5 | $\triangle 110$ | 93.3 |
| Surgical products | 17,517 | 89.7 | 16,650 | 88.3 | 866 | 105.2 | 17,526 | 89.2 | $\triangle 8$ | 100.0 |
| Treatment products | 74 | 0.4 | 90 | 0.5 | $\triangle 16$ | 81.6 | 84 | 0.4 | $\triangle 9$ | 88.4 |
| Others | 370 | 1.9 | 372 | 2.0 | $\triangle 2$ | 99.4 | 372 | 1.9 | $\triangle 1$ | 99.5 |
| Total | 19,518 | 100.0 | 18,850 | 100.0 | 668 | 103.5 | 19,650 | 100.0 | $\triangle 131$ | 99.3 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 3,742 | 19.2 | 4,146 | 22.0 | $\triangle 403$ | 90.3 | 3,936 | 20.0 | $\triangle 193$ | 95.1 |
| Other non-woven products | 262 | 1.3 | 742 | 3.9 | $\triangle 479$ | 35.4 | 630 | 3.2 | $\triangle 367$ | 41.7 |
| Kit products | 13,276 | 68.0 | 11,633 | 61.7 | 1,642 | 114.1 | 12,780 | 65.0 | 496 | 103.9 |
| New products | 236 | 1.2 | 128 | 0.7 | 107 | 184.0 | 180 | 0.9 | 56 | 131.4 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 277 |  | 302 |  | $\triangle 25$ |  | 276 |  | 1 |  |
| Other non-woven products | - |  | 0 |  | $\triangle 0$ |  | - |  | - |  |
| Kit products | $\triangle 0$ |  | 3 |  | $\triangle 3$ |  | - |  | $\triangle 0$ |  |
| Others | 43 |  | 43 |  | $\triangle 0$ |  | 44 |  | $\triangle 0$ |  |


| Full-year | $¥$ millions, rounded down,(\%) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Fiscal } 2022 \\ \text { Plan } \end{gathered}$ |  | $\begin{aligned} & \hline \text { Fiscal } 2021 \\ & \text { Results } \end{aligned}$ |  | Year-on-Year Comparison |  | Fiscal 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Sterilization products | 3,325 | 8.6 | 3,362 | 9.1 | $\triangle 36$ | 98.9 | 3,325 | 8.6 |  | 100.0 |
| Surgical products | 34,485 | 89.1 | 32,502 | 88.4 | 1,982 | 106.1 | 34,485 | 89.1 |  | 100.0 |
| Treatment products | 168 | 0.4 | 178 | 0.5 | $\triangle 10$ | 94.2 | 168 | 0.4 |  | 100.0 |
| Others | 741 | 1.9 | 735 | 2.0 | 5 | 100.8 | 741 | 1.9 |  | 100.0 |
| Total | 38,720 | 100.0 | 36,778 | 100.0 | 1,941 | 105.3 | 38,720 | 100.0 |  | 100.0 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 7,835 | 20.2 | 8,230 | 22.4 | $\triangle 395$ | 95.2 | 7,835 | 20.2 |  | 100.0 |
| Other non-woven products | 1,250 | 3.2 | 1,497 | 4.1 | $\triangle 247$ | 83.5 | 1,250 | 3.2 |  | 100.0 |
| Kit products | 25,050 | 64.7 | 22,557 | 61.3 | 2,492 | 111.0 | 25,050 | 64.7 |  | 100.0 |
| New products | 350 | 0.9 | 216 | 0.6 | 133 | 161.5 | 350 | 0.9 |  | 100.0 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 535 |  | 614 |  | $\triangle 79$ |  | 535 |  |  |  |
| Other non-woven products | - |  | 0 |  | $\triangle 0$ |  | - |  |  |  |
| Kit products | - |  | 4 |  | $\triangle 4$ |  | - |  |  |  |
| Others | 85 |  | 85 |  | $\triangle 0$ |  | 85 |  |  |  |

Sales Composition by Kit Treatiment Category
Sales Composition by Kit Treatiment Category

| Cumulative Sales of First Half of |
| :---: |
| Fiscal 2020(10,193 million) |



Fiscal 2022 Itemized SG\&A Expenses and Other Income/Expenses

SG\&A Expenses
$¥$ millions, rounded down,(\%)

|  | Sept. 2022 <br> Interim Results | Sept. 2021 <br> Interim Results | Year-on-Year Comparison | Sept. 2022 <br> Initial Plan | Initial Plan Comparison |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Packaging and transportation | 558 | 521 | 36 | 545 | 13 |
| Losses on doubtful accounts | - | - | - |  |  |
| Samples | 151 | 160 | $\triangle 9$ | 187 | $\triangle 35$ |
| Advertising | 14 | 26 | $\triangle 12$ | 29 | $\triangle 15$ |
| Personnel | 2,012 | 2,016 | $\triangle 4$ | 2,039 | $\triangle 26$ |
| Travel | 229 | 210 | 18 | 229 | 0 |
| Communication | 73 | 72 | 0 | 72 | 1 |
| Consumables | 27 | 29 | $\triangle 2$ | 31 | $\triangle 4$ |
| Taxes and public charges | 163 | 176 | $\triangle 12$ | 166 | $\triangle 2$ |
| Depreciation | 344 | 404 | $\triangle 60$ | 410 | $\triangle 66$ |
| Testing and research | 185 | 228 | $\triangle 43$ | 229 | $\triangle 44$ |
| Land and housing rent | 219 | 221 | $\triangle 2$ | 236 | $\triangle 17$ |
| Miscellaneous | 248 | 227 | 20 | 228 | 19 |
| Others | 303 | 297 | 5 | 313 | $\triangle 10$ |
| Total | 4,532 | 4,596 | $\triangle 64$ | 4,720 | $\triangle 187$ |

Other Income/Expenses
$¥$ millions, rounded down,(\%)

|  | Sept. 2022 <br> Interim Results | Sept. 2021 <br> Interim Results | Year-on-Year Comparison | Sept. 2022 <br> Initial Plan | Initial Plan Comparison |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest received | 24 | 19 | 5 | 16 | 7 |
| Interest on negotiable securities | - | - | - | - | - |
| Dividend received | 33 | 31 | 2 | 30 | 3 |
| (Total financial earnings) | 58 | 50 | 8 | 47 | 11 |
| Foreign exchange gain | - | - | - | - |  |
| Miscellaneous income | 50 | 101 | $\triangle 51$ | 12 | 37 |
| Total Other income | 108 | 151 | $\triangle 42$ | 60 | 48 |
| Paid interest | 15 | 1 | 14 | 18 | $\triangle 3$ |
| (Total financial expenses) | 15 | 1 | 14 | 18 | $\triangle 3$ |
| Foreign exchange loss | 30 | 8 | 22 | - | 30 |
| Miscellaneous losses | 85 | 62 | 44 | 1 | 114 |
| Total non-operating expenses | 131 | 72 | 59 | 20 | 111 |

Fiscal 2022 Capital Expenditures and Depreciation
(First 2 Quarters Results and full-year plan; Consolidated)


## Balance Sheets (Major Changes)/Statements of Cash Flows (Consolidated)

Major Changes on Balance Sheets $\quad \neq$ millions, rounded down,(\%)

|  | Balance at Sept. 30, 2022 | Change |  | Balance at Sept. 30, 2022 | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets | 38,106 | 2,815 | Current liabilities | 8,988 | -359 |
| Cash and bank deposits | 15,863 | 1,499 | Notes and accounts payable | 4,463 | 126 |
| Notes and accounts receivable | 11,891 | 550 | Accrued expenses | 185 | -443 |
| Short-term investments | - |  | Long-term loans due within 1 year | 1,999 |  |
| Inventories | 8,901 | 89 | Income taxes | 1,017 | 37 |
| Others | 1,449 | 675 | Allowance for employees' bonuses | 473 | -4 |
|  |  |  | Payable notes for equipment | 57 | -279 |
|  |  |  | Reserve for disaster loss | - |  |
|  |  |  | Others | 791 | 204 |
| Fixed assets | 62,820 | -856 | Long-term liabilities | 8,713 | -908 |
| Property, plant and equipment | 51,856 | -903 | Long-term borrowings | 6,668 | -999 |
| Buildings and structures | 21,326 | -251 | Others | 2,045 | 91 |
| Machinery, equipment and vehicles | 5,486 | -586 | Total liabilities | 17,702 | -1,268 |
| Land | 9,711 | 85 | Total net assets | 83,223 | 3,227 |
| Construction in progress | 14,550 | -225 | Common stock | 7,123 |  |
| Others | 780 | 74 | Capital surplus | 8,336 |  |
| Intangibles | 1,392 | -143 | Retained earnings | 89,919 | 1,395 |
| Investments and others | 9,571 | 190 | Treasury stock | -27,561 | -0 |
| Investments securities | 8,207 | 176 | Others | 5,405 | 1,831 |
| Others | 1,364 | 14 |  |  |  |
| Total assets | 100,926 | 1,958 | Total liabilities and | 100,926 | 1,958 |

*Comparison with end of previous fiscal year:
Equity ratio increased from $80.79 \%$ at the end of the previous fiscal year to
82.44\%.

Statements of Cash Flows
$¥$ millions, rounded down

| I Operating activities | 4,208 | Income before income taxes Depreciation Incomes taxes paid | $\begin{array}{r} \hline 3,162 \\ 1,837 \\ -981 \end{array}$ |
| :---: | :---: | :---: | :---: |
| II Investing activities | -1,402 | purchases of investment securities Purchase of tangible fixed assets | $\begin{array}{r} \hline-240 \\ -1,096 \\ \hline \end{array}$ |
| III Financing activities | -1,836 | Repayment of long-term borrowings Cash dividends paid | $\begin{array}{r} \hline-999 \\ -836 \\ \hline \end{array}$ |
| IV Effect of exchange rate changes | 574 |  |  |
| Net changes in cash and cash equivalents | 1,543 |  |  |

Fiscal 2022 Statements of Income (First 2 Quarters Results; Non-consolidated)

First Quarter $¥$ millions, rounded down,(\%)

|  | June 2022 <br> Results |  | June 2021 Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,316 | 100.0 | 8,713 | 100.0 | 602 | 106.9 |
| Cost of Sales | 5,424 | 58.2 | 5,109 | 58.6 | 314 | 106.2 |
| Gross profit | 3,891 | 41.8 | 3,603 | 41.4 | 288 | 108.0 |
| SG\&A expenses | 2,162 | 23.2 | 2,229 | 25.6 | $\triangle 66$ | 97.0 |
| Operating income | 1,729 | 18.6 | 1,374 | 15.8 | 354 | 125.8 |
| Other income | 28 |  | 27 |  | 0 |  |
| Other expenses | 55 |  | 44 |  | 11 |  |
| Ordinary income | 1,702 | 18.3 | 1,357 | 15.6 | 344 | 125.3 |
| Extraordinary income | - |  | - |  | - |  |
| Extraordinary expenses | 0 |  | 1 |  | $\triangle 1$ |  |
| Income before income taxes | 1,702 | 18.3 | 1,356 | 15.6 | 345 | 125.4 |
| Corporation tax, etc. | 514 |  | 385 |  | 129 |  |
| (Tax burden) | 30.2\% |  | 28.4\% |  |  |  |
| Net income | 1,187 | 12.7 | 971 | 11.2 | 216 | 122.2 |
| EPS (total shares) | $¥ 36.34$ |  | $¥ 29.73$ |  |  |  |
| EPS (minus treasury shares) | $¥ 48.96$ |  | $¥ 32.68$ |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,257,102 |  | 29,729,200 |  |  |  |

Second Quarter $\quad \neq$ millions, rounded down,(\%)

|  | Sept. 2022 Results |  | Sept. 2021 Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of tota\| | Amount | \% |
| Net sales | 9,594 | 100.0 | 8,864 | 100.0 | 730 | 108.2 |
| Cost of Sales | 6,022 | 62.8 | 5,222 | 58.9 | 800 | 115.3 |
| Gross profit | 3,571 | 37.2 | 3,642 | 41.1 | $\triangle 70$ | 98.1 |
| SG\&A expenses | 2,214 | 23.1 | 2,254 | 25.4 | $\triangle 39$ | 98.2 |
| Operating income | 1,357 | 14.1 | 1,388 | 15.7 | $\triangle 30$ | 97.8 |
| Other income | 72 |  | 112 |  | $\triangle 40$ |  |
| Other expenses | 110 |  | 39 |  | 70 |  |
| Ordinary income | 1,319 | 13.7 | 1,461 | 16.5 | $\triangle 142$ | 90.3 |
| Extraordinary income | - |  |  |  | - |  |
| Extraordinary expenses | 0 |  | 0 |  | $\triangle 0$ |  |
| Income before income taxes | 1,319 | 13.7 | 1,460 | 16.5 | $\triangle 141$ | 90.3 |
| Corporation tax, etc. | 398 |  | 414 |  | $\triangle 16$ |  |
| (Tax burden) | 30.2\% |  | 28.4\% |  |  |  |
| Net income | 920 | 9.6 | 1,046 | 11.8 | $\triangle 125$ | 88.0 |

First Half
$\nexists$ millions, rounded down,(\%)

|  | Sept. 2022 <br> Interim Results |  | Sept. 2021 <br> Interim Results |  | Year-on-Year Comparison |  | Sept. 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of tota\| | Amount | \% | Amount | \% of tota\| | Amount | \% |
| Net sales | 18,910 | 100.0 | 17,577 | 100.0 | 1,332 | 107.6 | 18,770 | 100.0 | 140 | 100.8 |
| Cost of Sales | 11,447 | 60.5 | 10,331 | 58.8 | 1,115 | 110.8 | 11,110 | 59.2 | 337 | 103.0 |
| Gross profit | 7,463 | 39.5 | 7,246 | 41.2 | 217 | 103.0 | 7,660 | 40.8 | $\triangle 196$ | 97.4 |
| SG\&A expenses | 4,377 | 23.1 | 4,483 | 25.5 | $\triangle 106$ | 97.6 | 4,600 | 24.5 | $\triangle 222$ | 95.2 |
| Operating income | 3,086 | 16.3 | 2,762 | 15.7 | 323 | 111.7 | 3,060 | 16.3 | 26 | 100.9 |
| Other income | 100 |  | 140 |  | $\triangle 39$ |  | 60 |  | 40 |  |
| Other expenses | 166 |  | 83 |  | 82 |  | 30 |  | 136 |  |
| Ordinary income | 3,021 | 16.0 | 2,819 | 16.0 | 202 | 107.2 | 3,090 | 16.5 | $\triangle 68$ | 97.8 |
| Extraordinary income | - |  | - |  |  |  |  |  | - |  |
| Extraordinary expenses | 0 |  | 1 |  | $\triangle 1$ |  |  |  | 0 |  |
| Income before income taxes | 3,021 | 16.0 | 2,817 | 16.0 | 203 | 107.2 | 3,090 | 16.5 | $\triangle 68$ | 97.8 |
| Corporation tax, etc. | 913 |  | 799 |  | 113 |  | 940 |  | $\triangle 26$ |  |
| (Tax burden) | 30.2\% |  | 28.4\% |  |  |  | 30.4\% |  |  |  |
| Net income | 2,108 | 11.1 | 2,017 | 11.5 | 90 | 104.5 | 2,150 | 11.5 | $\triangle 41$ | 98.1 |
| EPS (total shares) | $¥ 64.51$ |  | $¥ 61.73$ |  |  |  | $¥ 65.78$ |  |  |  |
| EPS (minus treasury shares) | $¥ 86.91$ |  | $¥ 68.48$ |  |  |  | $¥ 88.63$ |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,257,064 |  | 29,461,490 |  |  |  | 24,257,064 |  |  |  |

Fiscal 2022 Statements of Income (First 2 Quarters Results; Non-consolidated)

First Half $\quad$ ¥ millions, rounded down,(\%)

|  | Sept. 2022 <br> Interim Results |  | Sept. 2021 <br> Interim Results |  | Year-on-Year Comparison |  | Sept. 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 18,910 | 100.0 | 17,577 | 100.0 | 1,332 | 107.6 | 18,770 | 100.0 | 140 | 100.8 |
| Cost of Sales | 11,447 | 60.5 | 10,331 | 58.8 | 1,115 | 110.8 | 11,110 | 59.2 | 337 | 103.0 |
| Gross profit | 7,463 | 39.5 | 7,246 | 41.2 | 217 | 103.0 | 7,660 | 40.8 | $\triangle 196$ | 97.4 |
| SG\&A expenses | 4,377 | 23.1 | 4,483 | 25.5 | $\triangle 106$ | 97.6 | 4,600 | 24.5 | $\triangle 222$ | 95.2 |
| Operating income | 3,086 | 16.3 | 2,762 | 15.7 | 323 | 111.7 | 3,060 | 16.3 | 26 | 100.9 |
| Other income | 100 |  | 140 |  | $\triangle 39$ |  | 60 |  | 40 |  |
| Other expenses | 166 |  | 83 |  | 82 |  | 30 |  | 136 |  |
| Ordinary income | 3,021 | 16.0 | 2,819 | 16.0 | 202 | 107.2 | 3,090 | 16.5 | $\triangle 68$ | 97.8 |
| Extraordinary income | - |  |  |  |  |  | - |  | - |  |
| Extraordinary expenses | 0 |  | 1 |  | $\triangle 1$ |  | - |  | 0 |  |
| Income before income taxes | 3,021 | 16.0 | 2,817 | 16.0 | 203 | 107.2 | 3,090 | 16.5 | $\triangle 68$ | 97.8 |
| Corporation tax, etc. | 913 |  | 799 |  | 113 |  | 940 |  | $\triangle 26$ |  |
| (Tax burden) | 30.2\% |  | 28.4\% |  |  |  | 30.4\% |  |  |  |
| Net income | 2,108 | 11.1 | 2,017 | 11.5 | 90 | 104.5 | 2,150 | 11.5 | $\triangle 41$ | 98.1 |
| EPS (total shares) | ¥64.51 |  | ¥61.73 |  |  |  | ¥65.78 |  |  |  |
| EPS (minus treasury shares) | ¥86.91 |  | $¥ 68.48$ |  |  |  | $¥ 88.63$ |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,257,064 |  | 29,461,490 |  |  |  | 24,257,064 |  |  |  |

Second Half $\quad \neq$ millions, rounded down,(\%)

|  | $\begin{gathered} \text { Fiscal } 2022 \\ \text { Plan } \end{gathered}$ |  | Fiscal 2021 Results |  | Year-on-Year Comparison |  | Fiscal 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of tota | Amount | \% |
| Net sales | 19,189 | 100.0 | 18,502 | 100.0 | 686 | 103.7 | 19,330 | 100.0 | $\triangle 140$ | 99.3 |
| Cost of Sales | 11,192 | 58.3 | 11,055 | 59.8 | 137 | 101.2 | 11,530 | 59.6 | $\triangle 337$ | 97.1 |
| Gross profit | 7,996 | 41.7 | 7,446 | 40.2 | 549 | 107.4 | 7,800 | 40.4 | 196 | 102.5 |
| SG\&A expenses | 5,022 | 26.2 | 4,548 | 24.6 | 474 | 110.4 | 4,800 | 24.8 | 222 | 104.6 |
| Operating income | 2,973 | 15.5 | 2,898 | 15.7 | 74 | 102.6 | 3,000 | 15.5 | $\triangle 26$ | 99.1 |
| Other income | 219 |  | 468 |  | $\triangle 249$ |  | 260 |  | $\triangle 40$ |  |
| Other expenses | $\triangle 106$ |  | 192 |  | $\triangle 298$ |  | 30 |  | $\triangle 136$ |  |
| Ordinary income | 3,298 | 17.2 | 3,174 | 17.2 | 124 | 103.9 | 3,230 | 16.7 | 68 | 102.1 |
| Extraordinary income | - |  | 1 |  | $\triangle 1$ |  | - |  | - |  |
| Extraordinary expenses | $\triangle 0$ |  | 0 |  | $\triangle 0$ |  | - |  | $\triangle 0$ |  |
| Income before income taxes | 3,298 | 17.2 | 3,176 | 17.2 | 122 | 103.8 | 3,230 | 16.7 | 68 | 102.1 |
| Corporation tax, etc. | 996 |  | 1,014 |  | $\triangle 17$ |  | 970 |  | 26 |  |
| (Tax burden) | 30.2\% |  | 31.9\% |  |  |  | 30.0\% |  |  |  |
| Net income | 2,301 | 12.0 | 2,162 | 11.7 | 139 | 106.5 | 2,260 | 11.7 | 41 | 101.8 |

## Full-year

|  | $\begin{gathered} \hline \text { Fiscal } 2022 \\ \text { Plan } \end{gathered}$ |  | Fiscal 2021 Results |  | Year-on-Year Comparison |  | Fiscal 2022 <br> Initial Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of tota\| | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 38,100 | 100.0 | 36,080 | 100.0 | 2,019 | 105.6 | 38,100 | 100.0 | - | 100.0 |
| Cost of Sales | 22,640 | 59.4 | 21,387 | 59.3 | 1,252 | 105.9 | 22,640 | 59.4 | - | 100.0 |
| Gross profit | 15,460 | 40.6 | 14,692 | 40.7 | 767 | 105.2 | 15,460 | 40.6 | - | 100.0 |
| SG\&A expenses | 9,400 | 24.7 | 9,031 | 25.0 | 368 | 104.1 | 9,400 | 24.7 | - | 100.0 |
| Operating income | 6,060 | 15.9 | 5,661 | 15.7 | 398 | 107.0 | 6,060 | 15.9 | - | 100.0 |
| Other income | 320 |  | 609 |  | $\triangle 289$ |  | 320 |  | - |  |
| Other expenses | 60 |  | 276 |  | $\triangle 216$ |  | 60 |  | - |  |
| Ordinary income | 6,320 | 16.6 | 5,993 | 16.6 | 326 | 105.4 | 6,320 | 16.6 | - | 100.0 |
| Extraordinary income | - |  | 1 |  | $\triangle 1$ |  | - |  | - |  |
| Extraordinary expenses | - |  | 1 |  | $\triangle 1$ |  | - |  | - |  |
| Income before income taxes | 6,320 | 16.6 | 5,994 | 16.6 | 325 | 105.4 | 6,320 | 16.6 | - | 100.0 |
| Corporation tax, etc. | 1,910 |  | 1,814 |  | 95 |  | 1,910 |  | - |  |
| (Tax burden) | 30.2\% |  | 30.3\% |  |  |  | 30.2\% |  |  |  |
| Net income | 4,410 | 11.6 | 4,179 | 11.6 | 230 | 105.5 | 4,410 | 11.6 | - | 100.0 |
| EPS (total shares) | $¥ 134.94$ |  | $¥ 127.89$ |  |  |  | $¥ 134.94$ |  |  |  |
| EPS (minus treasury shares) | $¥ 181.80$ |  | $¥ 146.33$ |  |  |  | $¥ 181.80$ |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  | 32,682,310 |  |  |  |
| Weighted-average number of shares outstanding (after deducting treasury shares) | 24,256,993 |  | 28,563,593 |  |  |  | 24,256,993 |  |  |  |

First 2 Quarters Results Manufacturing Costs (Non-consolidated)
Manufacturing Costs

|  | $¥$ millions, rounded down |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | $\mathbf{2 0 1 3 . 9}$ | $\mathbf{2 0 1 4 . 9}$ | $\mathbf{2 0 1 5 . 9}$ | $\mathbf{2 0 1 6 . 9}$ | $\mathbf{2 0 1 7 . 9}$ | $\mathbf{2 0 1 8 . 9}$ | $\mathbf{2 0 1 9 . 9}$ | $\mathbf{2 0 2 0 . 9}$ | $\mathbf{2 0 2 1 . 9}$ | $\mathbf{2 0 2 2 . 9}$ |
| Personnel | 5,323 | 5,692 | 5,964 | 6,382 | 6,266 | 6,387 | 6,391 | 6,330 | 6,241 | 6,732 |
| Outsourcing | 949 | 949 | 886 | 884 | 877 | 860 | 819 | 906 | 876 | 928 |
| Others | 209 | 210 | 188 | 205 | 199 | 208 | 167 | 226 | 199 | 209 |
| Total | 1,503 | 1,402 | 1,494 | 2,173 | 3,392 | 3,285 | 3,055 | 2,767 | 2,594 | 2,575 |

Change
(\%)

|  | $\mathbf{2 0 1 3 . 9}$ | $\mathbf{2 0 1 4 . 9}$ | $\mathbf{2 0 1 5 . 9}$ | $\mathbf{2 0 1 6 . 9}$ | $\mathbf{2 0 1 7 . 9}$ | $\mathbf{2 0 1 8 . 9}$ | $\mathbf{2 0 1 9 . 9}$ | $\mathbf{2 0 2 0 . 9}$ | $\mathbf{2 0 2 1 . 9}$ | $\mathbf{2 0 2 2 . 9}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | 6.3 | 6.9 | 4.8 | 7.0 | $\triangle 1.8$ | 1.9 | 0.1 | $\triangle 1.0$ | $\triangle 1.4$ | 7.9 |
| Personnel | 4.8 | $\triangle 0.1$ | $\triangle 6.6$ | $\triangle 0.3$ | $\triangle 0.8$ | $\triangle 1.9$ | $\triangle 4.7$ | 10.6 | $\triangle 3.2$ | 5.9 |
| Outsourcing | 0.8 | 0.5 | $\triangle 10.8$ | 9.4 | $\triangle 3.2$ | 5.0 | $\triangle 20.1$ | 35.5 | $\triangle 11.8$ | 5.1 |
| Others | $\triangle 6.2$ | $\triangle 6.7$ | 6.6 | 45.5 | 56.1 | $\triangle 3.2$ | $\triangle 7.0$ | $\triangle 9.4$ | $\triangle 6.3$ | $\triangle 0.7$ |
| Total | 3.4 | 3.4 | 3.4 | 13.0 | 11.3 | 0.1 | $\triangle 2.9$ | $\triangle 1.9$ | $\triangle 3.1$ | 5.4 |

\% of total

|  | $\mathbf{2 0 1 3 . 9}$ | $\mathbf{2 0 1 4 . 9}$ | $\mathbf{2 0 1 5 . 9}$ | $\mathbf{2 0 1 6 . 9}$ | $\mathbf{2 0 1 7 . 9}$ | $\mathbf{2 0 1 8 . 9}$ | $\mathbf{2 0 1 9 . 9}$ | $\mathbf{2 0 2 0 . 9}$ | $\mathbf{2 0 2 1 . 9}$ | $\mathbf{2 0 2 2 . 9}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | 66.7 | 69.0 | 69.9 | 66.2 | 58.4 | 59.5 | 61.3 | 61.9 | 63.0 | 64.4 |
| Personnel | 11.9 | 11.5 | 10.4 | 9.2 | 8.2 | 8.0 | 7.9 | 8.9 | 8.8 | 8.9 |
| Outsourcing | 2.6 | 2.6 | 2.2 | 2.1 | 1.9 | 1.9 | 1.6 | 2.2 | 2.0 | 2.0 |
| Others | 18.8 | 17.0 | 17.5 | 22.5 | 31.6 | 30.6 | 29.3 | 27.1 | 26.2 | 24.7 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |




