## Fiscal 2019

## Supplementary Materials

HOGY MEDICAL Co., Ltd.

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## Table of Contents

## Consolidated Basis

Fiscal 2019 Statements of Income ..... 1 P
Fiscal 2019 Statements of Income by Half ..... 2 P
Fiscal 2020 Projected Statements of Income ..... 3 P
Fiscal 2019 Sales Results by Product Line ..... 4 P
Fiscal 2020 Sales Plan by Product Line ..... 5 P
SG\&A (Actual and Forecast)
Other Income/Expenses (Actual and Forecast) ..... 6 P
Capital Expenditures and Depreciation Expenses ..... 7 P
Balance Sheets (Major Changes) ..... 8 P
Statements of Cash Flows
Non-Consolidated Basis
Fiscal 2019 Statements of Income ..... 9 P
Fiscal 2019 Statements of Income by Half ..... 10 P
Fiscal 2020 Projected Statements of Income ..... 11 P
Total Manufacturing Costs ..... 12 P
(Notes Concerning Forward-Looking Statements)
Projections throughout these materials are provided as a reference for investors.
They are based on estimates and forecasts, and shall not be regarded as pledges or guarantees. They shall be used on the full acknowledgment that actual results may naturally differ from projections.

Fiscal 2019 Statements of Income (Consolidated)

| First Quarter Results |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 2019 First QuarterResults |  | June 2018 First QuarterResults |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 9,038 | 100.0 | 9,053 | 100.0 | $\triangle 15$ | 99.8 |
| Cost of Sales | 5,243 | 58.0 | 5,320 | 58.8 | $\triangle 76$ | 98.6 |
| Gross profit | 3,794 | 42.0 | 3,733 | 41.2 | 60 | 101.6 |
| SG\&A expenses | 2,459 | 27.2 | 2,485 | 27.4 | $\triangle 25$ | 99.0 |
| Operating income | 1,335 | 14.8 | 1,248 | 13.8 | 86 | 106.9 |
| Other income | 69 |  | 47 |  | 21 |  |
| Other expenses | 3 |  | 24 |  | $\triangle 21$ |  |
| Ordinary income | 1,401 | 15.5 | 1,272 | 14.1 | 129 | 110.2 |
| Extraordinary income | - |  | - |  | - |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes and minority interests | 1,401 | 15.5 | 1,272 | 14.1 | 129 | 110.1 |
| Corporation tax, inhabitants taxes, etc. | 422 |  | 373 |  | 49 |  |
| (Tax burden) | 30.2\% |  | 29.3\% |  |  |  |
| Minority interests | $\triangle 7$ |  | 0 |  | $\triangle 7$ |  |
| Profit attributable to owners of parent | 986 | 10.9 | 898 | 9.9 | 87 | 109.7 |
| EPS (total shares) | *30.17 |  | *27.50 |  |  |  |
| EPS (minus treasury shares) | *32.66 |  | ¥28.89 |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  |
| Average number of shares outstanding (after deducting treasury shares) | 30,191,789 |  | 31,106,952 |  |  |  |


| Second Quarter |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | eept. 2019 Interim Results |  | ept. 2018 Interim Result |  | ear-on-Year Compariso |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 18,380 | 100.0 | 18,238 | 100.0 | 141 | 100.8 |
| Cost of Sales | 10,810 | 58.8 | 10,733 | 58.8 | 76 | 100.7 |
| Gross profit | 7,570 | 41.2 | 7,505 | 41.2 | 64 | 100.9 |
| SG\&A expenses | 4,973 | 27.1 | 5,064 | 27.8 | $\triangle 90$ | 98.2 |
| Operating income | 2,596 | 14.1 | 2,440 | 13.4 | 155 | 106.4 |
| Other income | 131 |  | 123 |  | 7 |  |
| Other expenses | 3 |  | 83 |  | $\triangle 79$ |  |
| Ordinary income | 2,724 | 14.8 | 2,480 | 13.6 | 243 | 109.8 |
| Extraordinary income | 1,943 |  | 3,998 |  | $\triangle 2,054$ |  |
| Extraordinary expenses | 1 |  | 1 |  | 0 |  |
| Income before income taxes |  |  |  |  |  |  |
| and minority interests | 4,665 | 25.4 | 6,477 | 35.5 | $\triangle 1,811$ | 72.0 |
| Corporation tax, inhabitants |  |  |  |  |  |  |
| taxes, etc. | 1,415 |  | 1,942 |  | $\triangle 527$ |  |
| (Tax burden) | 30.3\% |  | 30.0\% |  |  |  |
| Minority interests | 0 |  | 0 |  | $\triangle 15$ |  |
| Profit attributable to owners of parent | 3,265 | 17.8 | 4,534 | 24.9 | $\triangle 1,269$ | 72.0 |
| EPS (total shares) | ¥99.91 |  | ¥138.74 |  |  |  |
| EPS (minus treasury shares) | *108.14 |  | ¥147.41 |  |  |  |
| Number of shares outstanding Average number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  |
| (after deducting treasury shares) | 30,196,594 |  | 30,760,964 |  |  |  |


| Third Quarter Results (Cumulative) |  |  |  |  | ¥ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results |  | Dec. 2018 Third QuarterResults |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 28,060 | 100.0 | 27,963 | 100.0 | 97 | 100.3 |
| Cost of Sales | 16,430 | 58.6 | 16,388 | 58.6 | 42 | 100.3 |
| Gross profit | 11,629 | 41.4 | 11,574 | 41.4 | 55 | 100.5 |
| SG\&A expenses | 7,525 | 26.8 | 7,649 | 27.4 | $\triangle 124$ | 98.4 |
| Operating income | 4,104 | 14.6 | 3,924 | 14.0 | 179 | 104.6 |
| Other income | 436 |  | 187 |  | 249 |  |
| Other expenses | 21 |  | 88 |  | $\triangle 67$ |  |
| Ordinary income | 4,520 | 16.1 | 4,024 | 14.4 | 496 | 112.3 |
| Extraordinary income | 1,943 |  | 3,998 |  | $\triangle 2,054$ |  |
| Extraordinary expenses | 1 |  | 2 |  | $\triangle 0$ |  |
| Income before income taxes and minority interests | 6,461 | 23.0 | 8,019 | 28.7 | $\triangle 1,557$ | 80.6 |
| Corporation tax, inhabitants taxes, etc. | 1,911 |  | 2,390 |  | $\triangle 479$ |  |
| (Tax burden) | 29.6\% |  | 29.8\% |  |  |  |
| Minority interests | $\triangle 25$ |  | 0 |  | $\triangle 25$ |  |
| Profit attributable to owners of parent | 4,576 | 16.3 | 5,628 | 20.1 | $\triangle 1,052$ | 81.3 |
| EPS (total shares) | ¥140.01 |  | ¥172.22 |  |  |  |
| EPS (minus treasury shares) | ¥151.52 |  | ¥184.15 |  |  |  |
| Number of shares outstanding Average number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  |
| (after deducting treasury shares) | 30,200,684 |  | 30,565,435 |  |  |  |


| Full-year Results |  |  |  |  |  |  | ¥ millions, rounded down |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2019 Results |  | Fiscal 2018 Results |  | ear-on-Year Compariso |  | iscal 2019 Revised Plar |  | nitial Plan Comparisor |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% | Amount | \% of total | Amount | \% |
| Net sales | 37,232 | 100.0 | 36,658 | 100.0 | 574 | 101.6 | 37,920 | 100.0 | $\triangle 687$ | 98.2 |
| Cost of Sales | 21,798 | 58.5 | 21,831 | 59.6 | $\triangle 32$ | 99.8 | 22,180 | 58.5 | $\triangle 381$ | 98.3 |
| Gross profit | 15,434 | 41.5 | 14,827 | 40.4 | 607 | 104.1 | 15,740 | 41.5 | $\triangle 305$ | 98.1 |
| SG\&A expenses | 10,126 | 27.2 | 10,444 | 28.5 | $\triangle 317$ | 97.0 | 10,500 | 27.7 | $\triangle 373$ | 96.4 |
| Operating income | 5,307 | 14.3 | 4,382 | 12.0 | 925 | 121.1 | 5,240 | 13.8 | 67 | 101.3 |
| Other income | 505 |  | 212 |  | 293 |  | 450 |  | 55 |  |
| Other expenses | 22 |  | 91 |  | $\triangle 69$ |  | 10 |  | 12 |  |
| Ordinary income | 5,791 | 15.6 | 4,503 | 12.3 | 1,287 | 128.6 | 5,680 | 15.0 | 111 | 102.0 |
| Extraordinary income | 1,943 |  | 3,998 |  | $\triangle 2,054$ |  | 1,990 |  | $\triangle 46$ |  |
| Extraordinary expenses | 9 |  | 2 |  | 6 |  |  |  | 9 |  |
| Income before income taxes |  |  |  |  |  |  |  |  |  |  |
| and minority interests | 7,725 | 20.7 | 8,499 | 23.2 | $\triangle 774$ | 90.9 | 7,670 | 20.2 | 55 | 100.7 |
| Corporation tax, inhabitants |  |  |  |  |  |  |  |  |  |  |
| taxes, etc. | 2,235 |  | 2,456 |  | $\triangle 220$ |  | 2,410 |  | $\triangle 174$ |  |
| (Tax burden) | 28.9\% |  | 28.9\% |  |  |  | 31.4\% |  |  |  |
| Minority interests | $\triangle 40$ |  | 0 |  | $\triangle 40$ |  | $\triangle 50$ |  | 9 |  |
| Profit attributable to owners of parent | 5,529 | 14.9 | 6,043 | 16.5 | $\triangle 513$ | 91.5 | 5,310 | 14.0 | 219 | 104.1 |
| EPS (total shares) | *169.19 |  | ¥184.90 |  |  |  | \#162.47 |  |  |  |
| EPS (minus treasury shares) | ¥183.07 |  | ¥198.31 |  |  |  | \#175.80 |  |  |  |
| Number of shares outstanding Average number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  | 32,682,310 |  |  |  |
| (after deducting treasury shares) | 30,204,965 |  | 30,472,084 |  |  |  | 30,204,965 |  |  |  |

Fiscal 2019 Statements of Income by Quarter (Consolidated)
Fiscal 2019 Results

|  | First <br> Quarter | Second <br> Quarter | Third <br> Quarter | Fourth <br> Quarter |
| :---: | ---: | ---: | ---: | ---: |
| Net sales | 9,038 | 9,342 | 9,679 | 9,172 |
| Cost of Sales | 5,243 | 5,566 | 5,620 | 5,367 |
| Gross profit | 3,794 | 3,775 | 4,059 | 3,804 |
| SG\&A expenses | 2,459 | 2,514 | 2,551 | 2,601 |
| Operating income | 1,335 | 1,261 | 1,507 | 1,203 |
| Other income | 69 | 61 | 305 | 68 |
| Other expenses | 3 | 0 | 17 | 1 |
| Ordinary income | 1,401 | 1,322 | 1,795 | 1,271 |
| Extraordinary income | - | 1,943 | 0 | 0 |
| Extraordinary expenses | 0 | 1 | 0 | 7 |
| Income before income taxes <br> and minority interests | 1,401 | 3,264 | 1,795 | 1,263 |
| Corporation tax, inhabitants <br> taxes, etc. | 422 | 993 | 495 | 324 |
| (Tax burden) | $30.2 \%$ | $30.4 \%$ | $27.6 \%$ | $25.7 \%$ |
| Minority interests | $\Delta 7$ | $\triangle 8$ | $\Delta 10$ | $\Delta 14$ |
| Profit attributable to <br> owners of parent | 986 | 2,279 | 1,310 | 953 |


| $¥$ millions, rounded down |  |  |
| ---: | ---: | ---: |
| First Half | Third <br> Quarter | Full-year |
| 18,380 | 28,060 | 37,232 |
| 1,810 | 16,430 | 21,798 |
| 7,570 | 11,629 | 15,434 |
| 4,973 | 7,525 | 10,126 |
| 2,596 | 4,104 | 5,307 |
| 131 | 436 | 505 |
| 3 | 21 | 22 |
| 2,724 | 4,520 | 5,791 |
| 1,943 | 1,943 | 1,943 |
| 1 | 1 | 9 |
| 4,665 | 6,461 | 7,725 |
| 1,415 | 1,911 | 2,235 |
| $303 \%$ | $29.6 \%$ | $28.9 \%$ |
| $\triangle 15$ | $\triangle 25$ | $\triangle 40$ |
| 3,265 | 4,576 | 5,529 |

Fiscal 2018 Results

|  | First <br> Quarter | Second <br> Quarter | Third <br> Quarter | Fourth <br> Quarter |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | 9,053 | 9,184 | 9,724 | 8,695 |
| Cost of Sales | 5,320 | 5,413 | 5,654 | 5,442 |
| Gross profit | 3,733 | 3,771 | 4,069 | 3,252 |
| SG\&A expenses | 2,485 | 2,579 | 2,585 | 2,794 |
| Operating income | 1,248 | 1,192 | 1,483 | 457 |
| Other income | 47 | 75 | 64 | 24 |
| Other expenses | 24 | 59 | 4 | 2 |
| Ordinary income | 1,272 | 1,208 | 1,543 | 479 |
| Extraordinary income | - | 3,998 | - | -1 |
| Extraordinary expenses | 0 | 1 | 1 | 0 |
| Income before income taxes <br> and minority interests | 1,272 | 5,205 | 1,541 | 479 |
| Corporation tax, inhabitants <br> taxes, etc. | 373 | 1,569 | 447 | 65 |
| (Tax burden) | $29.3 \%$ | $30.2 \%$ | $29.0 \%$ | $13.6 \%$ |
| Minority interests | 0 | 0 | 0 | 0 |
| Profit attributable to <br> owners of parent | 898 | 3,635 | 1,094 | 414 |


| Change(Amount) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| Net sales | $\triangle 15$ | 157 | $\triangle 44$ | 477 |
| Cost of Sales | $\triangle 76$ | 153 | $\triangle 34$ | $\triangle 74$ |
| Gross profit | 60 | 4 | $\triangle 9$ | 552 |
| SG\&A expenses | $\triangle 25$ | $\triangle 65$ | $\triangle 33$ | $\triangle 193$ |
| Operating income | 86 | 69 | 24 | 745 |
| Other income | 21 | $\triangle 13$ | 241 | 44 |
| Other expenses | $\triangle 21$ | $\triangle 58$ | 12 | $\triangle 1$ |
| Ordinary income | 129 | 114 | 252 | 791 |
| Extraordinary income |  | $\triangle 2,054$ | 0 | 0 |
| Extraordinary expenses | 0 | 0 | $\triangle 1$ | 7 |
| Income before income taxes and minority interests | 129 | $\triangle 1,940$ | 253 | 783 |
| Corporation tax, inhabitants taxes, etc. | 49 | $\triangle 576$ | 47 | 259 |
| (Tax burden) |  |  |  |  |
| Minority interests | $\triangle 7$ | $\triangle 8$ | $\triangle 10$ | $\triangle 14$ |
| Profit attributable to owners of parent | 87 | $\triangle 1,356$ | 216 | 539 |

87

Fiscal 2019 Breakdown

|  | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of Sales | 58.0 | 59.6 | 58.1 | 58.5 |
| Gross profit | 42.0 | 40.4 | 41.9 | 41.5 |
| SG\&A expenses | 27.2 | 26.9 | 26.4 | 28.4 |
| Operating income | 14.8 | 13.5 | 15.6 | 13.1 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 15.5 | 14.2 | 18.6 | 13.9 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes and minority interests | 15.5 | 34.9 | 18.6 | 13.8 |
| Corporation tax, inhabitants' taxes, etc. |  |  |  |  |
| (Tax burden) |  |  |  |  |
| Minority interests |  |  |  |  |
| Profit attributable to owners of parent | 10.9 | 24.4 | 13.5 | 10.4 |

Change(\%)

|  | First <br> Quarter | Second <br> Quarter | Third <br> Quarter | Fourth <br> Quarter |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | 99.8 | 101.7 | 99.5 | 105.5 |
| Cost of Sales | 98.6 | 102.8 | 99.4 | 98.6 |
| Gross profit | 101.6 | 100.1 | 99.8 | 117.0 |
| SG\&A expenses | 99.0 | 97.5 | 98.7 | 93.1 |
| Operating income | 106.9 | 105.8 | 101.6 | 262.8 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 110.2 | 109.5 | 116.4 | 264.9 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes <br> and minority interests | 110.1 | 62.7 | 116.5 | 263.4 |
| Corporation tax, inhabitants <br> taxes, etc. |  |  |  |  |
| (Tax burden) |  |  |  |  |
| Minority interests <br> Profit attributable to <br> owners of parent | 109.7 | 62.7 | 119.8 | 230.1 |



| $¥$millions, rounded down <br> Third <br> Quarter |  |  |
| ---: | ---: | ---: |
| Full-year |  |  |
| 18,238 | 27,963 | 36,658 |
| 10,733 | 16,388 | 21,831 |
| 7,505 | 11,574 | 14,827 |
| 5,064 | 7,649 | 10,444 |
| 2,440 | 3,924 | 4,382 |
| 123 | 187 | 212 |
| 83 | 88 | 911 |
| 2,480 | 4,024 | 4,503 |
| 3,998 | 3,998 | 3,998 |
| 1 | 2 | 2 |
| 6,477 | 8,019 | 8,499 |
| 1,942 | 2,390 | 2,456 |
| $30.0 \%$ | $29.8 \%$ | $28.9 \%$ |
| 0 | 0 | 0 |
| 4,534 | 5,628 | 6,043 |


| $¥$ millions, rounded down |  |  |
| :---: | :---: | :---: |
| First Half | Third Quarter | Full-year |
| 141 | 97 | 574 |
| 76 | 42 | $\triangle 32$ |
| 64 | 55 | 607 |
| $\triangle 90$ | $\triangle 124$ | $\triangle 317$ |
| 155 | 179 | 925 |
| 7 | 249 | 293 |
| $\triangle 79$ | $\triangle 67$ | $\triangle 69$ |
| 243 | 496 | 1,287 |
| $\triangle 2,054$ | $\triangle 2,054$ | $\triangle 2,054$ |
| 0 | $\triangle 0$ | 6 |
| $\triangle 1,811$ | $\triangle 1,557$ | $\triangle 774$ |
| $\triangle 527$ | $\triangle 479$ | $\triangle 220$ |
| $\triangle 15$ | $\triangle 25$ | $\triangle 40$ |
| $\triangle 1,269$ | $\triangle 1,052$ | $\triangle 513$ |

## Fiscal 2020 Projected Statements of Income (Consolidated)

## Cumulative

$¥$ millions, rounded down

|  | First Half | \% of total | Full-year | \% of total |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 19,130 | 100.0 | 38,700 | 100.0 |
| Operating income | 3,100 | 16.2 | 6,400 | 16.5 |
| Ordinary income | 3,230 | 16.9 | 6,830 | 17.6 |
| Profit attributable to owners of parent | 2,530 | 13.2 | 5,300 | 13.7 |
| EPS (before deducting treasur EPS (minus treasury shares) | $¥ 77.41$ |  | $¥ 162.17$ |  |
|  | $¥ 83.72$ |  | $¥ 175.37$ |  |
|  |  |  | 32,682,310 | Number of sha |
|  |  |  | 30,221,523 | Shares outsta (deducting tr |

Fiscal 2019 Results

| Net sales | 18,380 | 100.0 | 37,232 | 100.0 |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | 2,596 | 14.1 | 5,307 | 14.3 |
| Ordinary income | 2,724 | 14.8 | 5,791 | 15.6 |
| Profit attributable to |  |  |  |  |
| owners of parent |  |  |  |  |

Change (Amount and \%)

| Net sales | 749 | 104.1 | 1,467 | 103.9 |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | 503 | 119.4 | 1,092 | 120.6 |
| Ordinary income | 505 | 118.6 | 1,038 | 117.9 |
| Profit attributable to |  |  |  |  |
| owners of parent |  |  |  |  |

Fiscal 2019 Sales Results by Product Line (Consolidated)
New products contain Operation management system, EMARO, IC Tracer and containers etc.
First Half Results $\quad \neq$ millions, rounded down

|  | sept. 2019 InterimResults |  | sept. 2018 InterimResults |  | Year-on-yearComparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount ${ }^{\text {¢ }}$ | \% of tota | Amount | \% |
| Sterilization products | 1,708 | 9.3 | 1,740 | 9.5 | $\triangle 32$ | 98.1 |
| Surgical products | 16,200 | 88.1 | 15,972 | 87.6 | 228 | 101.4 |
| Treatment products | 92 | 0.5 | 95 | 0.5 | $\triangle 3$ | 96.6 |
| Others | 379 | 2.1 | 430 | 2.4 | $\triangle 50$ | 88.2 |
| Total | 18,380 | 100.0 | 18,238 | 100.0 | 141 | 100.8 |
| Itemized surgical products |  |  |  |  |  |  |
| Non-woven products | 4,351 | 23.7 | 4,467 | 24.5 | $\triangle 115$ | 97.4 |
| Other non-woven product | 592 | 3.2 | 620 | 3.4 | $\triangle 28$ | 95.4 |
| Kit products | 11,165 | 60.7 | 10,801 | 59.2 | 364 | 103.4 |
| New products | 90 | 0.5 | 82 | 0.5 | 8 | 109.7 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |
| Non-woven products | 125 |  | 138 |  | $\triangle 13$ |  |
| Others | 41 |  | 40 |  | 0 |  |


| Third Quarter Results (Cumulative) |  |  |  |  | $¥$ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dec. 2019 Thira Quarter Results |  | Dec. 2018 Thira Quarter Results |  | Year-on-year <br> Comparison |  |
|  | Amount | \% of total | Amount ${ }^{\text {a }}$ | \% of tota | Amount | \% |
| Sterilization products | 2,590 | 9.2 | 2,653 | 9.5 | $\triangle 63$ | 97.6 |
| Surgical products | 24,755 | 88.2 | 24,522 | 87.7 | 233 | 101.0 |
| Treatment products | 137 | 0.5 | 142 | 0.5 | $\triangle 5$ | 96.4 |
| Others | 576 | 2.1 | 644 | 2.3 | $\triangle 67$ | 89.5 |
| Total | 28,060 | 100.0 | 27,963 | 100.0 | 97 | 100.3 |
| Itemized surgical products |  |  |  |  |  |  |
| Non-woven products | 6,593 | 23.5 | 6,852 | 24.5 | $\triangle 259$ | 96.2 |
| Other non-woven product | 914 | 3.3 | 967 | 3.5 | $\triangle 53$ | 94.5 |
| Kit products | 17,118 | 61.0 | 16,586 | 59.3 | 532 | 103.2 |
| New products | 129 | 0.5 | 115 | 0.4 | 13 | 112.0 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |
| Non-woven products | 190 |  | 206 |  | $\triangle 15$ |  |
| Others | 63 |  | 65 |  | $\triangle 1$ |  |

Full-year Results $\quad \nexists$ millions, rounded down

|  | Fiscal 2019 Results |  | Fiscal 2018 Results |  | Year-on-Year Comparison |  | Fiscal 2019 Revised Plan |  | Initial Plan Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount ${ }^{\text {c }}$ | \% of tota | Amount | \% | Amount | \% of tota | Amount | \% |
| Sterilization products | 3,416 | 9.2 | 3,478 | 9.5 | $\triangle 62$ | 98.2 | 3,381 | 8.9 | 34 | 101.0 |
| Surgical products | 32,851 | 88.2 | 32,160 | 87.7 | 690 | 102.1 | 33,430 | 88.2 | $\triangle 578$ | 98.3 |
| Treatment products | 197 | 0.5 | 183 | 0.5 | 13 | 107.2 | 184 | 0.5 | 12 | 107.0 |
| Others | 768 | 2.1 | 834 | 2.3 | $\triangle 66$ | 92.1 | 924 | 2.4 | $\triangle 155$ | 83.1 |
| Total | 37,232 | 100.0 | 36,658 | 100.0 | 574 | 101.6 | 37,920 | 100.0 | $\triangle 687$ | 98.2 |
| Itemized surgical products |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 8,678 | 23.3 | 8,888 | 24.2 | $\triangle 210$ | 97.6 | 8,660 | 22.8 | 18 | 100.2 |
| Other non-woven product | 1,521 | 4.1 | 1,259 | 3.4 | 261 | 120.8 | 1,200 | 3.2 | 321 | 126.8 |
| Kit products | 22,485 | 60.4 | 21,829 | 59.5 | 655 | 103.0 | 23,020 | 60.7 | $\triangle 534$ | 97.7 |
| New products | 166 | 0.4 | 184 | 0.5 | $\triangle 17$ | 90.6 | 550 | 1.5 | $\triangle 383$ | 30.3 |
| Itemized external sales by subsidiary |  |  |  |  |  |  |  |  |  |  |
| Non-woven products | 269 |  | 273 |  | $\triangle 3$ |  | 310 |  | $\triangle 40$ |  |
| Others | 99 |  | 86 |  | 12 |  | 170 |  | $\triangle 70$ |  |

Sales Composition by Kit Treatment Category


Fiscal 2020 Sales Plan by Product Line (Consolidated )
$¥$ millions, rounded down

|  | First Half | Full-year |
| :--- | ---: | ---: |
| Sterilization produ | 1,688 | 3,364 |
| Surgical products | 16,990 | 34,440 |
| Treatment product | 86 | 170 |
| Others | 365 | 724 |
| Total | 19,130 | 38,700 |

Itemized surgical products

| Von-woven products | 4,230 | 8,460 |
| ---: | ---: | ---: |
| non-woven products | 570 | 1,200 er |
| Kit products | 12,010 | 24,380 |
| New products | 180 | 400 |


| Itemized external sales by subsidiary |  |  |
| :--- | ---: | ---: |
| Von-woven products | 160 | 360 |
| Others | 40 | 80 |


|  |  | $\neq$ millions, rounded down |
| :--- | ---: | ---: |
| Fiscal 2019 Net Sales | First Half | Full-year |
| Sterilization products | 1,708 | 3,416 |
| Surgical products | 16,200 | 32,851 |
| Treatment products | 92 | 197 |
| Others | 379 | 768 |
| Total | 18,380 | 37,232 |

Itemized surgical products
Non-woven products 4,351 8,678
non-woven products 592 1,521

| Kit products | 11,165 | 22,485 |
| ---: | ---: | ---: |
| New products | 90 | 166 |

Itemized external sales by subsidiary

| Non-woven products | 125 | 269 |
| ---: | ---: | ---: |
| Others | 41 | 99 |

(\%)

| Change (\%) | First Half | Full-year |
| :--- | ---: | ---: |
| Sterilization products | 98.9 | 98.5 |
| Surgical products | 104.9 | 104.8 |
| Treatment products | 94.1 | 86.6 |
| Others | 96.1 | 94.4 |
| Total | 104.1 | 103.9 |

Itemized surgical products
Non-woven products $97.2 \quad 97.5$

Kit products
$96.3 \quad 78.9$
$\begin{array}{lll}\text { New products } & 197.8 & 239.88\end{array}$
Itemized external sales by subsidiary
$\begin{array}{lll}\text { Non-woven products } & 128.0 & 133.5\end{array}$ $\begin{array}{lll}\text { Others } & 97.5 & 80.6\end{array}$
(\%)

| Net Sales Breakdown | First Half | Full-year |
| :---: | :---: | :---: |
| Sterilization products | 8.8 | 8.7 |
| Surgical products | 88.8 | 89.0 |
| Treatment products | 0.5 | 0.4 |
| Others | 1.9 | 1.9 |
| Total | 100.0 | 100.0 |
| Itemized surgical products |  |  |
| Non-woven products | 22.1 | 21.9 |
| :r non-woven products | 3.0 | 3.1 |
| Kit products | 62.8 | 63.0 |
| New products | 0.9 | 1.0 |

Itemized external sales by subsidiary
$\begin{array}{lll}\text { Non-woven products } & 0.8 & 0.9\end{array}$ $\begin{array}{lll}\text { Others } & 0.2 & 0.2\end{array}$

## SG\&A and Other Income/Expenses (Actual and Forecast, Consolidated)

SG\&A Expenses

|  | Fiscal 2019 Results | Fiscal 2018 Results | Year-on- Year Comparison | FIscal 2019 Revised Plan | InItraI PTaIn Compariso n | Fiscal 2020 Plan | $\begin{gathered} \text { year-on- } \\ \text { Year } \\ \text { Compariso } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Packaging and transportation | 1,064 | 1,039 | 25 | 1,016 | 48 | 1,063 | $\triangle 1$ |
| Losses on doubtful |  | - | - | - |  |  |  |
| Samples | 490 | 791 | $\triangle 300$ | 522 | $\triangle 31$ | 527 | 36 |
| Advertising | 78 | 93 | $\triangle 14$ | 85 | $\triangle 6$ | 111 | 32 |
| Personnel | 3,860 | 3,792 | 67 | 4,021 | $\triangle 161$ | 4,108 | 247 |
| Travel | 611 | 638 | $\triangle 27$ | 636 | $\triangle 24$ | 635 | 23 |
| Communication | 135 | 136 | $\triangle 1$ | 141 | $\triangle 6$ | 136 | 1 |
| Consumables | 129 | 120 | 8 | 159 | $\triangle 30$ | 104 | $\triangle 24$ |
| Taxes and public charges | 343 | 354 | $\triangle 11$ | 331 | 11 | 345 | 2 |
| Depreciation | 1,070 | 998 | 72 | 970 | 100 | 810 | $\triangle 260$ |
| Testing and research | 582 | 756 | $\triangle 173$ | 866 | $\triangle 283$ | 531 | $\triangle 51$ |
| Land and housing rent | 434 | 429 | 5 | 440 | $\triangle 6$ | 476 | 42 |
| Miscellaneous | 594 | 571 | 23 | 541 | 53 | 630 | 36 |
| Others | 730 | 720 | 9 | 765 | $\triangle 35$ | 817 | 87 |
| Total | 10,126 | 10,444 | $\triangle 317$ | 10,500 | $\triangle 373$ | 10,300 | 173 |

Other Income/Expenses
$¥$ millions, rounded down

|  | $\begin{gathered} \text { Fiscal } 2019 \\ \text { Results } \end{gathered}$ | Fiscal 2018 Results | rear-on- Year Comparison | FISCaI<U19 Revised Plan | InItrar Pran Compariso <br> n | Fiscal 2020 Plan | $\begin{gathered} \text { year-on- } \\ \text { Year } \\ \text { Compariso } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest received | 70 | 45 | 24 | 53 | 16 | 87 | 17 |
| Interest on negotiable securities | - | - |  | - | - |  |  |
| Dividend received | 70 | 85 | $\triangle 15$ | 65 | 5 | 81 | 11 |
| (Totalfinancial earnings) | 141 | 131 | 9 | 119 | 22 | 169 | 28 |
|  | - | - | - | - | - | - |  |
| Foreign exchange gain | 36 | 25 | 11 | - | 36 | - | $\triangle 36$ |
| Miscellaneous income | 327 | 55 | 272 | 330 | $\triangle 2$ | 270 | $\triangle 57$ |
| Total Other income | 505 | 212 | 293 | 450 | 55 | 440 | $\triangle 65$ |
| Paid interest | 1 | - | 1 | - | 1 | - | $\triangle 1$ |
| (Total financial | 1 | - | 1 | - | 1 | - | $\triangle 1$ |
|  | - | - | - | - | - | - | - |
| Foreign exchange loss | - | - | - | - | - | - | - |
| Miscellaneous losses | 21 | 91 | $\triangle 70$ | 10 | 11 | 10 | $\triangle 11$ |
| Total non-operating expenses | 22 | 91 | $\triangle 69$ | 10 | 12 | 10 | $\triangle 12$ |

Capital Expenditures and Depreciation Expenses (Actual and Forecast, Consolidated)

| Capital Expenditures |  |  | Depreciation Expenses |  |  |  | $¥$ millions, rounded down |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital <br> Expenditure <br> $s$ | Year-on- <br> Year <br> Comparison |  | SG\&A Expenses | Year-on- <br> Year <br> Comparison | Manufacturing Costs | Year-on-Year Comparison | Total <br> Depreciation <br> Expenses | Year-on- Year Comparison |
| Fiscal 2007 | 1,649 | 112.1 | Fiscal 2007 | 812 | 98.2 | 1,915 | 91.8 | 2,728 | 93.6 |
| Fiscal 2008 | 2,893 | 175.4 | Fiscal 2008 | 744 | 91.6 | 2,192 | 114.5 | 2,936 | 107.6 |
| Fiscal 2009 | 3,717 | 128.5 | Fiscal 2009 | 715 | 96.1 | 1,842 | 84.0 | 2,557 | 87.1 |
| Fiscal 2010 | 4,311 | 116.0 | Fiscal 2010 | 642 | 89.8 | 1,634 | 88.7 | 2,277 | 89.0 |
| Fiscal 2011 | 1,637 | 38.0 | Fiscal 2011 | 724 | 112.8 | 2,340 | 143.2 | 3,064 | 134.6 |
| Fiscal 2012 | 1,915 | 117.0 | Fiscal 2012 | 844 | 116.6 | 2,127 | 90.9 | 2,971 | 97.0 |
| Fiscal 2013 | 7,174 | 374.6 | Fiscal 2013 | 922 | 109.2 | 1,942 | 91.3 | 2,865 | 96.4 |
| Fiscal 2014 | 15,082 | 210.2 | Fiscal 2014 | 951 | 103.1 | 1,757 | 90.5 | 2,708 | 94.5 |
| Fiscal 2015 | 9,080 | 60.2 | Fiscal 2015 | 1,044 | 109.8 | 2,331 | 132.7 | 3,376 | 124.7 |
| Fiscal 2016 | 6,649 | 73.2 | Fiscal 2016 | 1,007 | 96.5 | 3,402 | 145.9 | 4,409 | 130.6 |
| Fiscal 2017 | 2,142 | 32.2 | Fiscal 2017 | 914 | 90.8 | 5,320 | 156.4 | 6,235 | 141.4 |
| Fiscal 2018 | 3,364 | 157.0 | Fiscal 2018 | 998 | 109.2 | 4,632 | 87.1 | 5,631 | 90.3 |
| Fiscal 2019 | 10,904 | 324.1 | Fiscal 2019 | 1,070 | 107.2 | 4,212 | 90.9 | 5,283 | 93.8 |
| Fiscal 2020 | 5,200 | 47.7 | Fiscal 2020 | 810 | 75.7 | 3,700 | 87.8 | 4,510 | 85.4 |

Note: Figures for Fiscal 2020 are Company forecasts.

Fiscal 2005 Operamaster expansion line:1,469, New distribution center:1,947
Fiscal 2006 New distribution center:886
Fiscal 2007 Industrial-use land :973
Fiscal 2008 Industrial-use land :752, Sterilization equipment:876 ,Indonesia factory:381
Fiscal 2009 Sterilization equipment:1833,Indonesia factory:995
Fiscal 2010 Sterilization equipment:2,732
Fiscal 2013 New plant construction costs:5,166
Fiscal 2014 New plant construction costs: 8,113, New plant equipment costs: 4,567
Fiscal 2015 New plant : 7,300
Fiscal 2016 New plant : 5,981
Fiscal 2019 New plant additional investment 9,515

Balance Sheets (Major Changes)/Statements of Cash Flows (Consolidated)
Major Changes on Balance Sheets

|  | Balance at March 31, 2020 | Change |  | Balance at March $31,2020$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets | 43,229 | $\triangle 879$ | Current liabilities | 10,360 | 1,173 |
| Cash and bank deposits | 23,377 | 40 | Notes and accounts payable | 4,675 | 90 |
| Notes and accounts receivable | 11,352 | $\triangle 652$ | Accrued expenses | 2,575 | 1,624 |
| Short-term investments | - |  | Long-term loans due within 1 year | - |  |
| Inventories | 7,868 | $\triangle 422$ | Income taxes | 1,060 | $\triangle 333$ |
| Others | 631 | 154 | Allowance for employees' bonuses | 466 | $\triangle 20$ |
|  |  |  | Payable notes for equipmen | 572 | $\triangle 780$ |
|  |  |  | Reserve for disaster loss |  |  |
|  |  |  | Others | 1,009 | 592 |
| Fixed assets | 63,434 | 4,216 | Long-term liabilities | 2,381 | $\triangle 352$ |
|  |  |  | Long-term borrowings | 175 | $\triangle 110$ |
| Property, plant and equipment | 51,851 | 5,906 | Others | 2,206 | $\triangle 242$ |
| Buildings and structures | 23,173 | 270 | Total liabilities | 12,742 | 820 |
| Machinery, equipment and vehicles | 8,765 | $\triangle 2,401$ | Total net assets | 93,921 | 2,516 |
| Land | 9,604 | $\triangle 5$ | Common stock | 7,123 |  |
| Construction in progress | 8,995 | 8,073 | Capital surplus | 8,336 |  |
| Others | 1,311 | $\triangle 29$ | Retained earnings | 83,234 | 3,463 |
| Intangibles | 2,300 | $\triangle 300$ | Treasury stock | $\triangle 8,557$ | 105 |
| Investments and others | 9,283 | $\triangle 1,390$ | Others | 3,784 | $\triangle 1,053$ |
| Investments securities | 7,941 | $\triangle 841$ |  |  |  |
| Others | 1,341 | $\triangle 548$ |  |  |  |
| Total assets | 106,664 | 3,336 | Total liabilities and shareholders' equity | 106,664 | 3,336 |

Equity ratio decreased from $88.5 \%$ at the end of the previous fiscal year to $88.0 \%$

| Statements of Cash Flows | $¥$ millions, rounded down |  |  |
| :---: | :---: | :---: | :---: |
| I Operating activities | 10,295 | Income before income taxes <br> Depreciation <br> Gain on sales of investment secu <br> Income taxes paid <br> Accrued consumption tax payable | 7,725 5,283 $\triangle 1,942$ $\triangle 2,590$ 535 |
| II Investing activities | $\triangle 9,194$ | Proceeds from sales of investmer <br> Purchase of tangible fixed assets | $\begin{array}{r} 2,356 \\ \triangle 9,767 \end{array}$ |
| III Financing activities | $\triangle 1,989$ | Cash devidends paid | $\triangle 1,984$ |
| IV Effect of exchange rate changes | 63 |  |  |
| Net changes in cash and cash equivalents | $\triangle 825$ |  |  |

Fiscal 2019 Statements of Income (Non-Consolidated)

| First Quarter Results |  |  |  |  | \# millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 2019 First Quarter Results |  | June 2018 First Quarter Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 8,964 | 100.0 | 8,962 | 100.0 | 2 | 100.0 |
| Cost of Sales | 5,400 | 60.2 | 5,459 | 60.9 | $\triangle 59$ | 98.9 |
| Gross profit | 3,564 | 39.8 | 3,503 | 39.1 | 61 | 101.8 |
| SG\&A expenses | 2,404 | 26.8 | 2,463 | 27.5 | $\triangle 58$ | 97.6 |
| Operating income | 1,159 | 12.9 | 1,039 | 11.6 | 120 | 111.5 |
| Other income | 64 |  | 42 |  | 21 |  |
| Other expenses | 9 |  | 31 |  | $\triangle 21$ |  |
| Ordinary income | 1,214 | 13.5 | 1,051 | 11.7 | 163 | 115.5 |
| Extraordinary income |  |  |  |  |  |  |
| Extraordinary expenses | 0 |  | 0 |  | 0 |  |
| Income before income taxes | 1,214 | 13.5 | 1,051 | 11.7 | 163 | 115.5 |
| Corporation tax, inhabitants taxes, etc. | 370 |  | 320 |  | 49 |  |
| (Tax burden) | 30.5\% |  | 30.5\% |  |  |  |
| Profit attributable to owners of parent | 843 | 9.4 | 730 | 8.2 | 113 | 115.5 |
| EPS (total shares) | ¥25.82 |  | ¥22.36 |  |  |  |
| EPS (minus treasury shares) | ¥27.95 |  | ¥23.49 |  |  |  |
| Number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  |
| Average number of shares outstanding (after deducting treasury shares) | 30,191,789 |  | 31,106,952 |  |  |  |


| First Half Results |  |  |  |  | ¥ millions, rounded down |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sept. 2019 <br> Interim Results |  | Sept. 2018Interim Results |  | Year-on-Year Comparison |  |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 18,223 | 100.0 | 18,060 | 100.0 | 162 | 100.9 |
| Cost of Sales | 11,061 | 60.7 | 11,046 | 61.2 | 14 | 100.1 |
| Gross profit | 7,161 | 39.3 | 7,013 | 38.8 | 147 | 102.1 |
| SG\&A expenses | 4,861 | 26.7 | 5,020 | 27.8 | $\triangle 158$ | 96.8 |
| Operating income | 2,300 | 12.6 | 1,993 | 11.0 | 306 | 115.4 |
| Other income | 119 |  | 102 |  | 16 |  |
| Other expenses | 15 |  | 101 |  | $\triangle 85$ |  |
| Ordinary income | 2,403 | 13.2 | 1,994 | 11.0 | 408 | 120.5 |
| Extraordinary income | 1,942 |  | 3,998 |  | $\triangle 2,055$ |  |
| Extraordinary expenses | 1 |  | 1 |  | 0 |  |
| Income before income taxes | 4,343 | 23.8 | 5,991 | 33.2 | $\triangle 1,647$ | 72.5 |
| Corporation tax, inhabitants taxes, etc. | 1,325 |  | 1,827 |  | $\triangle 501$ |  |
| (Tax burden) | 30.5\% |  | 30.5\% |  |  |  |
| Protit attributable to <br> owners of parent | 3,018 | 16.6 | 4,163 | 23.1 | $\triangle 1,145$ | 72.5 |
| EPS (total shares) | ¥92.34 |  | $¥ 127.41$ |  |  |  |
| EPS (minus treasury shares) | ¥99.95 |  | ¥135.36 |  |  |  |
| Number of shares outstanding <br> Average number of shares outstandıng <br> (after deducting treasury shares) | $32,682,310$ $30,196,594$ |  | $32,682,310$ $30,760,964$ |  |  |  |

Third Quarter Results (Cumulative) $\quad \neq$ millions, rounded down

|  | Dec. 2019 Third Quarter Results |  | Dec. 2018 Third Quarter Results |  | Year-on-Year Comparison |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% |
| Net sales | 27,816 | 100.0 | 27,691 | 100.0 | 124 | 100.5 |
| Cost of Sales | 16,781 | 60.3 | 16,905 | 61.1 | $\triangle 123$ | 99.3 |
| Gross profit | 11,034 | 39.7 | 10,785 | 38.9 | 248 | 102.3 |
| SG\&A expenses | 7,344 | 26.4 | 7,583 | 27.4 | $\triangle 238$ | 96.8 |
| Operating income | 3,689 | 13.3 | 3,202 | 11.6 | 487 | 115.2 |
| Other income | 400 |  | 144 |  | 255 |  |
| Other expenses | 25 |  | 105 |  | $\triangle 80$ |  |
| Ordinary income | 4,065 | 14.6 | 3,241 | 11.7 | 824 | 125.4 |
| Extraordinary income | 1,942 |  | 3,998 |  | $\triangle 2,055$ |  |
| Extraordinary expenses | 1 |  | 2 |  | $\triangle 0$ |  |
| Income before income taxes | 6,005 | 21.6 | 7,236 | 26.1 | $\triangle 1,230$ | 83.0 |
| Corporation tax, inhabitants' taxes, etc. | 1,832 |  | 2,207 |  | $\triangle 374$ |  |
| (Tax burden) | 30.5\% |  | 30.5\% |  |  |  |
| Profit attributable to owners of parent | 4,172 | 15.0 | 5,029 | 18.2 | $\triangle 856$ | 83.0 |
| EPS (total shares) | ¥127.67 |  | ¥153.89 |  |  |  |
| EPS (minus treasury shares) | ¥138.17 |  | ¥164.55 |  |  |  |
| Number of shares outstanding <br> Average number of shares outstanding | 32,682,310 |  | 32,682,310 |  |  |  |
| (after deducting treasury shares) | 30,200,684 |  | 30,565,435 |  |  |  |


| Full-year Results |
| :--- |
| \begin{tabular}{\|l|r|r|r|r|r|r|r|r|r|r|}
\hline
\end{tabular} |

## Fiscal 2019 Statements of Income Half (Non-Consolidated)

| Fiscal 2019 Results |
| :--- |
|  First Quarter Second <br> Quarter Third Quarter Fourth Quarter  <br> Net sales 8,964 9,258 9,593 9,063 <br> Cost of Sales 5,400 5,661 5,720 5,433 <br> SG\&A expenses 3,564 3,597 3,872 3,630 <br> Operating income 2,404 2,456 2,482 2,511 <br> Other income 1,159 1,140 1,389 1,118 <br> Other expenses 64 54 281 270 <br> Ordinary income 1,214 1,188 1,661 17 <br> Extraordinary income - 1,942 - 1,371 <br> Extraordinary expenses 0 1 0 -7 <br> Income before income taxes 1,214 3,129 1,661 1,364 <br> Corporation tax, inhabitants <br> taxes, etc. 370 955 507 281 <br> (Tax burden) $30.5 \%$ $30.5 \%$ $30.5 \%$ $20.6 \%$ <br> Profit attributable to owners of     <br> parent     |
| ( |


| $¥$ millions, rounded down |  |  |
| ---: | ---: | ---: |
| First Half | Third <br> Quarter | Full-year |
| 18,223 | 27,816 | 36,879 |
| 11,061 | 16,781 | 22,214 |
| 7,161 | 11,034 | 14,664 |
| 4,861 | 7,344 | 9,855 |
| 2,300 | 3,689 | 4,808 |
| 119 | 400 | 670 |
| 15 | 25 | 42 |
| 2,403 | 4,065 | 5,436 |
| 1,942 | 1,942 | 1,942 |
| 1 | 1 | 9 |
| 4,343 | 6,005 | 7,369 |
| 1,325 | 1,832 | 2,114 |
| $30.5 \%$ | $30.5 \%$ | $28.7 \%$ |
| 3,018 | 4,172 | 5,255 |
|  |  |  |

Fiscal 2018 Results

|  | First Quarter | Second <br> Quarter | Third Quarter Fourth Quarter |  |
| :--- | ---: | ---: | ---: | ---: |
| Net sales | 8,962 | 9,097 | 9,631 | 8,606 |
| Cost of Sales | 5,459 | 5,586 | 5,859 | 5,591 |
| SG\&A expenses | 3,503 | 3,510 | 3,771 | 3,014 |
| Operating income | 2,463 | 2,557 | 2,563 | 2,773 |
| Other income | 1,039 | 953 | 1,208 | 241 |
| Other expenses | 42 | 59 | 42 | 210 |
| Ordinary income | 31 | 70 | 4 | 3 |
| Extraordinary income | 1,051 | 943 | 1,246 | 447 |
| Extraordinary expenses | - | 3,998 | - | -1 |
| Income before income taxes | 1,051 | 4,939 | 1,245 | 447 |
| Corporation tax, inhabitants <br> taxes, etc. | 320 | 1,506 | 379 | 4 |
| (Tax burden) | $30.5 \%$ | $30.5 \%$ | $30.5 \%$ | $1.0 \%$ |
| Profit attributable to owners of |  |  |  |  |
| parent |  |  |  |  |


| $¥$ millions, rounded down |  |  |
| ---: | ---: | ---: |
| First Half | Third <br> Quarter | Full-year |
| 18,060 | 27,691 | 36,298 |
| 11,046 | 16,905 | 22,497 |
| 7,013 | 10,785 | 13,800 |
| 5,020 | 7,583 | 10,357 |
| 1,993 | 3,202 | 3,443 |
| 102 | 144 | 354 |
| 101 | 105 | 109 |
| 1,994 | 3,241 | 3,688 |
| 3,998 | 3,998 | 3,998 |
| 1 | 2 | 2 |
| 5,991 | 7,236 | 7,684 |
| 1,827 | 2,207 | 2,211 |
| $30.5 \%$ | $30.5 \%$ | $28.8 \%$ |
| 4,163 | 5,029 | 5,472 |


|  | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 2 | 160 | $\triangle 38$ | 456 |
| Cost of Sales | $\triangle 59$ | 74 | $\triangle 138$ | $\triangle 158$ |
| Gross profit | 61 | 86 | 100 | 615 |
| SG\&A expenses | $\triangle 58$ | $\triangle 100$ | $\triangle 80$ | $\triangle 262$ |
| Operating income | 120 | 186 | 180 | 877 |
| Other income | 21 | $\triangle 4$ | 239 | 60 |
| Other expenses | $\triangle 21$ | $\triangle 63$ | 4 | 13 |
| Ordinary income | 163 | 245 | 415 | 924 |
| Extraordinary income |  | $\triangle 2,055$ | - |  |
| Extraordinary expenses | 0 | 0 | $\triangle 1$ | 7 |
| Income before income taxes | 163 | $\triangle 1,810$ | 416 | 916 |
| Corporation tax, inhabitants' taxes, etc. | 49 | $\triangle 551$ | 127 | 276 |
| (Tax burden) |  |  |  |  |
| Profit attributable to owners of parent | 113 | $\triangle 1,259$ | 289 | 639 |


| $¥$ millions, rounded down |  |  |
| ---: | ---: | ---: |
| First Half | Third <br> Quarter | Full-year |
| 162 | 124 | 581 |
| 14 | $\triangle 123$ | $\triangle 282$ |
| 147 | 248 | 864 |
| $\triangle 158$ | $\triangle 238$ | $\triangle 501$ |
| 306 | 487 | 1,365 |
| 16 | 255 | 316 |
| $\triangle 85$ | $\triangle 80$ | $\triangle 66$ |
| 408 | 824 | 1,748 |
| $\triangle 2,055$ | $\triangle 2,055$ | $\triangle 2,055$ |
| 0 | $\triangle 0$ | 6 |
| $\triangle 1,647$ | $\triangle 1,230$ | $\triangle 314$ |
| $\triangle 501$ | $\triangle 374$ | $\triangle 97$ |
|  |  |  |
| $\triangle 1,145$ | $\triangle 856$ | $\triangle 216$ |

Change(\%)

|  | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 100.0 | 101.8 | 99.6 | 105.3 |
| Cost of Sales | 98.9 | 101.3 | 97.6 | 97.2 |
| Gross profit | 101.8 | 102.5 | 102.7 | 120.4 |
| SG\&A expenses | 97.6 | 96.1 | 96.9 | 90.5 |
| Operating income | 111.5 | 119.6 | 115.0 | 463.8 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 115.5 | 126.1 | 133.3 | 306.4 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes | 115.5 | 63.3 | 133.5 | 304.8 |
| Corporation tax, inhabitants' taxes, etc. |  |  |  |  |
| (Tax burden) |  |  |  |  |
| Profit attributable to owners of parent | 115.5 | 63.3 | 133.4 | 244.3 |


| (\%) |  |  |
| :---: | ---: | :---: |
| First Half Third <br> Quarter Full-year <br> 100.9 100.5 101.6 <br> 100.1 99.3 98.7 <br> 102.1 102.3 106.3 <br> 96.8 96.8 95.2 <br> 115.4 115.2 139.7 <br>    <br>    <br> 120.5 125.4 147.4 <br>    <br> 72.5 83.0 95.9 <br>    <br>    <br> 72.5 83.0 96.0 |  |  |

Fiscal 2019 Breakdown

|  | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of Sales | 60.2 | 61.1 | 59.6 | 59.9 |
| Gross profit | 39.8 | 38.9 | 40.4 | 40.1 |
| SG\&A expenses | 26.8 | 26.5 | 25.9 | 27.7 |
| Operating income | 12.9 | 12.3 | 14.5 | 12.3 |
| Other income |  |  |  |  |
| Other expenses |  |  |  |  |
| Ordinary income | 13.5 | 12.8 | 17.3 | 15.1 |
| Extraordinary income |  |  |  |  |
| Extraordinary expenses |  |  |  |  |
| Income before income taxes | 13.5 | 33.8 | 17.3 | 15.1 |
| Corporation tax, inhabitants' taxes, etc. |  |  |  |  |
| (Tax burden) |  |  |  |  |
| Profit attributable to owners of <br> parent | 9.4 | 23.5 | 12.0 | 12.0 |


| $(\%)$ |  |  |
| ---: | ---: | ---: |
| First Half | Third <br> Quarter | Full-year |
| 100.0 | 100.0 | 100.0 |
| 60.7 | 60.3 | 60.2 |
| 39.3 | 39.7 | 39.8 |
| 26.7 | 26.4 | 26.7 |
| 12.6 | 13.3 | 13.0 |
|  |  |  |
| 13.2 | 14.6 | 14.7 |
|  |  |  |
| 23.8 | 21.6 | 20.0 |
|  |  |  |
|  |  |  |
| 16.6 | 15.0 |  |
|  |  | 14.3 |

Fiscal 2020 Projected Statements of Income (Non-Consolidated)

Cumulative
$\not \approx$ millions, rounded down

|  | First Half | \% of total | Full-year | \% of total |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | 18,930 | 100.0 | 38,260 | 100.0 |
| Operating income | 2,890 | 15.3 | 5,940 | 15.5 |
| Ordinary income | 2,970 | 15.7 | 6,440 | 16.8 |
| Profit attributable to owners of parent | 2,330 | 12.3 | 5,020 | 13.1 |
| EPS (before deducting | ¥71.29 | ¥153.60 |  |  |

EPS (minus treasury shares)
$¥ 77.10$
$¥ 166.11$
32,682,310 Number of shares outstanding
30,221,523 Shares outstanding at FY2019year- $\epsilon$ (deducting treasury shares)
Fiscal 2019 Results

| Net sales | 18,223 | 100.0 | 36,879 | 100.0 |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | 2,300 | 12.6 | 4,808 | 13.0 |
| Ordinary income | 2,403 | 13.2 | 5,436 | 14.7 |
| Profit attributable to <br> owners of parent | 3,018 | 16.6 | 5,255 | 14.3 |

Change (Amount and \%)

| Net sales | 706 | 103.9 | 1,380 | 103.7 |
| :--- | ---: | ---: | ---: | ---: |
| Operating income | 589 | 125.6 | 1,131 | 123.5 |
| Ordinary income | 566 | 123.6 | 1,003 | 118.4 |
| Profit attributable to <br> owners of parent | $\triangle 688$ | 77.2 | $\triangle 235$ | 95.5 |

Total Manufacturing Costs (Non-Consolidated )

| $¥$ millions, rounded down |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 2010 | FY 2011 | FY 2012 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY 2018 | FY2019 | Plan FY 2020 |
| Materials | 9,093 | 9,712 | 10,295 | 10,821 | 11,728 | 12,545 | 12,945 | 12,803 | 12,769 | 12,765 | 13,077 |
| Personnel | 1,713 | 1,780 | 1,761 | 1,882 | 1,797 | 1,795 | 1,742 | 1,713 | 1,661 | 1,658 | 1,693 |
| Outsourcing | 333 | 368 | 367 | 414 | 389 | 406 | 411 | 398 | 412 | 369 | 400 |
| Depreciation expenses | 1,388 | 2,102 | 1,868 | 1,603 | 1,370 | 1,969 | 3,081 | 5,035 | 4,392 | 3,974 | 3,398 |
| Others | 1,226 | 1,466 | 1,460 | 1,512 | 1,492 | 1,466 | 1,755 | 1,910 | 2,209 | 2,139 | 2,011 |
| Total | 13,755 | 15,430 | 15,752 | 16,234 | 16,779 | 18,183 | 19,935 | 21,861 | 21,445 | 20,907 | 20,581 |

Increase Rate
(\%)

|  | FY 2010 | FY 2011 | 13.3 | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY 2018 | 20.3 | lan FY 2020 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | 99.7 | 106.8 | 106.0 | 105.1 | 108.4 | 107.0 | 103.2 | 98.9 | 99.7 | 100.0 | 102.4 |
| Personnel | 99.0 | 103.9 | 98.9 | 106.9 | 95.5 | 99.9 | 97.1 | 98.3 | 97.0 | 99.8 | 102.1 |
| Outsourcing | 126.9 | 110.3 | 99.7 | 112.9 | 93.9 | 104.4 | 101.1 | 96.9 | 103.4 | 89.6 | 108.6 |
| Depreciation <br> expenses | 85.2 | 151.3 | 88.9 | 85.8 | 85.5 | 143.7 | 156.4 | 163.4 | 87.2 | 90.5 | 85.5 |
| Others | 88.1 | 119.6 | 99.6 | 103.5 | 98.7 | 98.2 | 119.7 | 108.9 | 115.6 | 96.8 | 94.0 |
| Total | 97.3 | 112.2 | 102.1 | 103.1 | 103.4 | 108.4 | 109.6 | 109.7 | 98.1 | 97.5 | 98.4 |

## Composition Rate

(\%)

|  | FY 2010 | FY 2011 | $\mathbf{1 3 . 3}$ | FY2013 | FY2014 | FY2015 | FY2016 | FY2017 | FY 2018 | $\mathbf{2 0 . 3}$ | Plan FY 2020 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Materials | 66.1 | 62.9 | 65.4 | 66.7 | 69.9 | 69.0 | 64.9 | 58.6 | 59.5 | 61.1 | 63.5 |
| Personnel | 12.5 | 11.5 | 11.2 | 11.6 | 10.7 | 9.9 | 8.7 | 7.8 | 7.7 | 7.9 | 8.2 |
| Outsourcing | 2.4 | 2.4 | 2.3 | 2.6 | 2.3 | 2.2 | 2.1 | 1.8 | 1.9 | 1.8 | 1.9 |
| Depreciation <br> expenses | 10.1 | 13.6 | 11.9 | 9.9 | 8.2 | 10.8 | 15.5 | 23.0 | 20.5 | 19.0 | 16.5 |
| Others | 8.9 | 9.5 | 9.3 | 9.3 | 8.9 | 8.1 | 8.8 | 8.7 | 10.3 | 10.2 | 9.8 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |




