

April 10, 2020

Consolidated Financial Results for Fiscal 2019

[Japanese Standards]

Name: Hogy Medical Co., Ltd.

Listing: First Section, Tokyo Stock Exchange

Stock code number: 3593 Phone: +81-3-6229-1300 URL: http://www.hogy.co.jp

Representative: Jun-ichi Hoki, President and CEO Contact: Susumu Ohashi, Director, Administration Div.

Annual Meeting of Shareholders: **June 19, 2020** Date of issue of Financial Report: **June 19, 2020**

Preparation of supplementary materials for financial results: Yes

Information meeting for financial results to be held: Yes

Start of cash dividend payments: May 29, 2020

1. Financial results for fiscal 2019 (April 1, 2019–March 31, 2020)

(1) Results of operations

(Millions of yen, except per share data, rounded down; percentage figures denote year-on-year change)

| | Ne | et sales | Operation | ng income | Ordina | ry income | | tributable s of parent |
|-------------|---------|-------------------------------|-----------|------------|--------|------------|--------|---------------------------|
| | | (% change from previous year) | | (% change) | | (% change) | | (% change) |
| Fiscal 2019 | ¥37,232 | +1.6% | ¥5,307 | +21.1% | ¥5,791 | +28.6% | ¥5,529 | -8.5% |
| Fiscal 2018 | 36,658 | -0.7% | 4,382 | -16.9% | 4,503 | -16.3% | 6,043 | +14.8% |

Note: Comprehensive income

Fiscal 2019: ¥4,339 million (up 3.4%) Fiscal 2018: ¥4,196 million (down 33.3%)

| | Profit | Profit per share | | Ordinary income/ | Operating income/ |
|-------------|-----------|------------------|------|------------------|-------------------|
| | per share | (fully diluted) | ROE | Total assets | Net sales |
| | (Yen) | (Yen) | (%) | (%) | (%) |
| Fiscal 2019 | ¥183.07 | _ | 6.0% | 5.5% | 14.3% |
| Fiscal 2018 | 198.31 | | 6.5% | 4.3% | 12.0% |

Reference: Gain/loss on investments based on equity method

Fiscal 2019: ¥—million Fiscal 2018: ¥—million



(2) Financial position (year-end)

(Millions of yen, except per share data, rounded down)

| | Total assets | Net assets | Equity ratio | Net assets per share (Yen) |
|-------------|--------------|------------|--------------|-------------------------------|
| Fiscal 2019 | ¥106,664 | ¥93,921 | 88.0% | ¥3,104.33 |
| Fiscal 2018 | 103,327 | 91,404 | 88.5% | 3,027.43 |

Reference: Equity capital at year-end

Fiscal 2019: ¥93,817 million Fiscal 2018: ¥91,397 million

(3) Cash flows

| | | | | (Millions of yen, rounded down) |
|-------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of year |
| Fiscal 2019 | ¥10,295 | ¥-9,194 | ¥-1,989 | ¥22,658 |
| Fiscal 2018 | 7,446 | 1,627 | -6,958 | 22,903 |

2. Cash dividends

| | | | dends per sh | , , | | Total dividends paid (full year) | Payout ratio | Dividends paid/ Net assets (consolidated) |
|--------------------|-------------|-------------|--------------|----------|-----------|--|----------------|---|
| (Date of record) | 1st quarter | 2nd quarter | 3rd quarter | Year-end | Full year | (Millions of yen) | (consolidated) | (%) |
| Fiscal 2018 | ¥16.00 | ¥16.00 | ¥16.00 | ¥16.00 | ¥64.00 | ¥1,949 | 32.3% | 2.1% |
| Fiscal 2019 | 16.50 | 16.50 | 16.50 | 16.50 | 66.00 | 1,999 | 36.1% | 2.2% |
| Fiscal 2020 (est.) | 17.00 | 17.00 | 17.00 | 17.00 | 68.00 | | 38.8% | |

3. Forecast for fiscal 2020 (April 1, 2020–March 31, 2021)

(Millions of yen, except per share data, rounded down; percentage figures denote year-on-year change) Profit attributable Profit Net sales Operating income Ordinary income to owners of parent per share First 2 quarters ¥19,130 +4.1%¥3,100 +19.4%¥3,230 +18.6%¥2,530 -22.5% ¥ 83.72 Full year 38,700 +3.9% 6,400 +20.6% 6,830 +17.9% 5,300 -4.2%175.37



4. Notes

- (1) Important changes in scope of consolidation during period (changes to specified subsidiaries accompanying changes in scope of consolidation): No
- (2) Changes in accounting policies; changes in accounting estimates; restatements
 - (1) Changes in accounting policies due to amendment of accounting standards: No
 - (2) Other changes in accounting policies: No
 - (3) Changes in accounting estimates: No
 - (4) Restatements: No
- (3) Shares outstanding (common stock) at year-end
 - 1. Number of shares outstanding (including treasury stock)

Fiscal 2019: 32,682,310 Fiscal 2018: 32,682,310

2. Number of treasury shares outstanding

Fiscal 2019: 2,460,787 Fiscal 2018: 2,492,372

3. Average number of shares over period

Fiscal 2019: 30,204,965 Fiscal 2018: 30,472,084

(Reference) Summary of Non-Consolidated Financial Results

1. Financial results for fiscal 2019 (April 1, 2019–March 31, 2020)

(1) Results of operations

(Millions of yen, except per share data, rounded down; percentage figures denote year-on-year change)

| | Net | sales | Operatir | ng income | Ordinar | y income | | ributable s of parent |
|-------------|---------|------------|----------|------------|---------|------------|--------|--------------------------|
| | ' | (% change) | | (% change) | | (% change) | | (% change) |
| Fiscal 2019 | ¥36,879 | +1.6% | ¥4,808 | +39.7% | ¥5,436 | +47.4% | ¥5,255 | -4.0% |
| Fiscal 2018 | 36,298 | -0.8% | 3,443 | -20.6% | 3,688 | -20.1% | 5,472 | +15.6% |

| | Profit per share | Profit per share (fully diluted) |
|-------------|------------------|----------------------------------|
| | (Yen) | (Yen) |
| Fiscal 2019 | ¥174.00 | _ |
| Fiscal 2018 | 179.60 | _ |

(2) Financial position

(Millions of yen, except per share data, rounded down) Shareholders Net assets per share Total assets Net assets equity ratio (Yen) Fiscal 2019 ¥100,686 ¥86,890 86.3% ¥2,875.13 Fiscal 2018 2,799.69 97,843 84,522 86.4%

Reference: Equity capital at year-end

Fiscal 2019: ¥86,890 million Fiscal 2018: ¥84,522 million



2. Forecast for fiscal 2020 (April 1, 2020–March 31, 2020)

(Millions of yen, except per share data, rounded down; percentage figures denote year-on-year change) Profit attributable Profit per share Net sales Operating income Ordinary income to owners of parent First 2 quarters ¥18,930 +3.9% ¥ 77.10 ¥2,890 +25.6% ¥2,970 +23.6% ¥2,330 -22.8% 38,260 +3.7% Full year 5,940 +23.5% 6.440 +18.4% 5.020 -4.5%166.11

*Appropriate use of business forecasts; other special items

Performance forecasts and other forward-looking statements contained in this report are based on information currently available and on certain assumptions deemed rational at the time of this report's release. Accordingly, the Company cannot make promises to achieve such forecasts. Due to various circumstances, however, actual results may differ significantly from such statements. For cautionary notes on assumptions underlying the Company's forecasts and the usage of such forecasts, please refer "(1) Performance" on page 6.

^{*} This financial report is not subject to audits by certified public accountants or auditing companies.



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1. Performance and Financial Position

(1) Performance

In the fiscal year under review, the Japanese economy was characterized by a growing sense of economic slowdown, especially in the manufacturing sector. Moreover, the spread of the new coronavirus had an increasing impact on the economy, causing the future outlook to remain uncertain.

In the healthcare sector, efforts are under way to reorganize and integrate Japan's hospitals under the government's "Community-Based Integrated Care" concept. At the same time, work-style reforms on the medical frontlines are being implemented as part of revisions of the medical treatment fee system. Against this background, the new coronavirus epidemic emerged, and institutions are making every possible effort to address the infections, which have been increasing day by day.

In response, the Hogy Medical Group actively promoted its Premium Kit products, which offer value in terms of work-style reforms and medical treatment safety. Here, we are targeting acute-phase hospitals, which are facing pressure to concentrate surgical procedures and enhance efficiency in accordance with the basic policy of the "Community-Based Integrated Care" concept set forth by the government. Since the fourth quarter of the fiscal year, the basic focus of all Group employees has been to prevent the spread of the new coronavirus infections, with top priority on ensuring the reliable supply of products to medical institutions.

In addition to high levels of safety and cost-effectiveness, we have been promoting Premium Kit as a solution that helps reduce surgery preparation and work, and sales have increased as a result. Overall sales of surgical kits have also grown despite various challenges, including lack of new sales to medical institutions earmarked for sale of our products, as well as competition with other companies. Meanwhile, sales of some other products increased temporarily due to the spread of the new coronavirus infection.

As a result, consolidated net sales for the period amounted to \\$37,232 million, up 1.6% from the previous year. Sales of surgical kits rose 3.0%, to \\$22,485 million, among which sales of Premium Kit products jumped 33.7%, to \\$10,302 million.

The cost of sales ratio improved year on year thanks mainly to a decrease in depreciation costs, while selling, general, and administrative (SG&A) expenses decreased thanks to efficient allocation of expenditures. Consequently, operating income rose 21.1%, to \$5,307 million, and ordinary income grew 28.6%, to \$5,791 million, boosted by subsidy income related to a new surgical kit factory. Profit attributable to owners of parent declined 8.5%, to \$5,529 million. This was due to a year-on-year decrease in extraordinary income on the partial sale of equities (amounting to \$1,942 million in the period under review and \$3,998 million in the previous fiscal year).

Effective the first quarter of fiscal 2019, Hogy Medical Asia Pacific Pte. Ltd., which was a non-consolidated subsidiary in the previous fiscal year, was included in the scope of consolidation.

(Outlook)

It is difficult to determine the future outlook for the healthcare sector, as it is impossible to measure the economic impact of the spread of new infections.

Despite the effects of the new coronavirus pandemic, the Hogy Medical Group will continue contributing to hospital management reforms through sales of Premium Kit products, which support customers' efforts related to workstyle reforms and medical safety.

Meanwhile, we will proceed steadily with Stage 2 construction of the new surgical kit plant to help increase production volume and improve production efficiency for Premium Kit products, demand for which is expected to grow in the future. We will also step up cost reductions and other efforts to improve operating efficiency.

In our overseas business, Hogy Medical Asia Pacific Pte. Ltd. (subsidiary in Singapore) and P.T. Hogy Medical Sales Indonesia (sub-subsidiary in Indonesia) will actively expand sales activities targeting major hospitals in Southeast Asia, including Singapore, Malaysia, Vietnam, Thailand, and Indonesia. We will also



continue improving productivity and promoting in-house production at P.T. Hogy Indonesia, a key manufacturing subsidiary.

With respect to our new remanufactured single-use device (R-SUD) business, we will strive to facilitate inspection, testing, and remanufacturing processes and speed up the application and approval processes. We had made three such applications at the end of the fiscal period under review.

Our consolidated forecasts for the fiscal year to March 2021 are shown below. These are based on the assumption that the new coronavirus pandemic will settle down after a certain period of time, but may change depending on circumstances. We will disclose any changes promptly if the need arises.

(Consolidated performance forecasts)

| (Compositional personal residence) | | |
|---|-----------------|-------------|
| Net sales | ¥38,700 million | (up 3.9%) |
| Operating income | ¥ 6,400 million | (up 20.6%) |
| Ordinary income | ¥ 6,830 million | (up 17.9%) |
| Profit attributable to owners of parent | ¥ 5,300 million | (down 4.2%) |

(2) Financial Position

1) Assets, Liabilities, and Net Assets

At March 31, 2020, total assets amounted to ¥106,664 million, up ¥3,336 million from March 31, 2019. During the period, total current assets edged down ¥879 million, to ¥43,229 million. This reflected a number of factors, including a ¥652 million decrease in notes and accounts receivable and a ¥226 million decrease in materials and supplies.

Within fixed assets, tangibles increased ¥5,906 million, to ¥51,851 million, reflecting an ¥8,073 million rise in construction in progress—due to capital investments for Stage 2 construction of the new surgical kit plant—as well as a ¥270 million increase in buildings and structures and a ¥2,401 million decrease in machinery and equipment (latter stemming mainly from depreciation). Intangibles declined ¥300 million, to ¥2,300 million, due mainly to depreciation.

Investments and other assets declined \$1,390 million, to \$9,283 million, mainly reflecting a \$1,334 million decrease in investment securities stemming from market valuation. As a result, total fixed assets ended the year at \$63,434 million.

At fiscal year-end, total liabilities amounted to ¥12,742 million, up ¥820 million. Current liabilities rose ¥1,173 million, to ¥10,360 million, mainly reflecting a ¥1,624 million increase in accrued payables related to capital investments for Stage 2 construction of the new surgical kit plant. Long-term liabilities declined ¥352 million, to ¥2,381 million. This stemmed mainly from a ¥370 million decrease in deferred tax liabilities related to market valuation of equity holdings.

Net assets at year-end totaled ¥93,921 million, up ¥2,516 million. Main factors were ¥5,529 million in profit attributable to owners of parent, ¥1,983 million in distributions from retained earnings, and a ¥1,070 million decrease in net unrealized gain or loss on securities stemming from market valuation of equity holdings. As a result, the equity ratio decreased from 88.5% to 88.0%.

2) Cash Flows

Cash and cash equivalents at the end of the period stood at \(\frac{\text{\$\text{\$\text{\$\text{\$Y}}}}{22,658}\) million, down \(\frac{\text{\$\text{\$\text{\$\text{\$Y}}}}{25}\) million from a year earlier. This reflected cash flow factors described below, as well as an increase in cash and cash equivalents stemming from a new inclusion in consolidation.



(Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to \(\frac{\pmathbf{1}}{10,295}\) million, up \(\frac{\pmathbf{2}}{2,849}\) million from the previous year. Factors in this result included \(\frac{\pmathbf{7}}{7,725}\) million in income before income taxes, \(\frac{\pmathbf{5}}{2,83}\) million in depreciation, \(\frac{\pmathbf{1}}{2,942}\) million in proceeds from sale of investment securities, a \(\frac{\pmathbf{5}}{35}\) million increase in accrued consumption tax, a \(\frac{\pmathbf{6}}{41}\) million decrease in notes and accounts receivable, and \(\frac{\pmathbf{2}}{2,590}\) million in income taxes paid.

(Cash Flows from Investing Activities)

Net cash used in investing activities totaled ¥9,194 million, compared with ¥1,627 million provided by investing activities in the previous fiscal year. Main factors included ¥9,767 million in purchase of tangible fixed assets—due to capital investments for Stage 2 construction of the new surgical kit plant—as well as ¥1,163 million in purchase of investment securities and ¥2,356 million in proceeds from partial sale of investment securities.

(Cash Flows from Financing Activities)

Net cash used in financing activities was ¥1,989 million, down ¥4,969 million from the previous year. Main factors included ¥1,984 million in dividends paid, ¥110 million in repayment of long-term debt associated with our trust-type employee stock ownership incentive plan (E-Ship®), and ¥106 million in proceeds from disposal of treasury stock.

For the next fiscal year, we expect net cash provided by operating activities to be around ¥9,000 million; net cash used in investing activities of around ¥4,600 million; and net cash used in financing activities of around ¥2,000 million, mainly influenced by payment of cash dividends.

(Cash Flow Indicators)

| | Fiscal 2016 | Fiscal 2017 | Fiscal 2018 | Fiscal 2019 |
|--|-------------|-------------|-------------|-------------|
| Equity ratio (%) | 86.8 | 88.6 | 88.5 | 88.0 |
| Equity ratio based on market price (%) | 111.0 | 131.9 | 123.5 | 103.1 |
| Debt coverage (years) | | | _ | 0.0 |
| Interest coverage ratio (times) | _ | | | 10,224.5 |

Notes:

Equity ratio: Equity capital/Total assets

Equity ratio based on market price: Total stock value based on market price/Total assets

Debt coverage: Interest-bearing debt/Operating cash flow

Interest coverage ratio: Operating cash flow/Interest paid

- 1. Each index is calculated based on consolidated financial figures.
- 2. Market value of total stock is calculated by multiplying the stock price (closing price at the end of the year) by the number of shares outstanding at the end of the year.
- 3. Operating cash flow is calculated using net cash provided by operating activities (listed in the Consolidated Statements of Cash Flows).
- 4. Interest-bearing debt refers to all debt that incurs interest (listed in the Consolidated Balance Sheets). However, it does not include long-term debt stated under guidance of "Practical Solution on Transactions of Delivering the Company's Own Stock to Employees etc. through Trusts" (ASBJ PITF No. 30, March 26, 2015). For interest paid, the amount shown in the Consolidated Statements of Cash Flows is used.

2. Basic Approach to Selection of Accounting Standards

To allow reliable year-on-year and company-to-company comparisons, the Hogy Medical Group's policy for the time being is to prepare its consolidated financial statements according to Japanese accounting standards.

With respect to application of IFRS, our policy is to respond appropriately based on consideration of various domestic and overseas circumstances.



3. Consolidated Financial Statements

(1) Balance Sheets

| | | (Millions of yen, rounded down) |
|------------------------------------|------------------------------------|------------------------------------|
| | Fiscal 2018 (At March 31, 2019) | Fiscal 2019 (At March 31, 2020) |
| ASSETS | | |
| Current assets | | |
| Cash and bank deposits | ¥ 23,336 | ¥ 23,377 |
| Notes and accounts receivable | 12,004 | 11,352 |
| Goods and merchandise | 3,890 | 3,823 |
| Products in progress | 495 | 366 |
| Materials and supplies | 3,904 | 3,678 |
| Other | 476 | 631 |
| Allowance for doubtful accounts | _ | -0 |
| Total current assets | 44,108 | 43,229 |
| Fixed assets | | |
| Tangibles | | |
| Buildings and structures | 44,668 | 46,188 |
| Accumulated depreciation | -21,765 | -23,014 |
| Buildings and structures (net) | 22,902 | 23,173 |
| Machinery and vehicles | 42,977 | 43,289 |
| Accumulated depreciation | -31,810 | -34,523 |
| Machinery and vehicles (net) | 11,167 | 8,765 |
| Land | 9,609 | 9,604 |
| Construction in progress | 922 | 8,995 |
| Other | 5,340 | 5,692 |
| Accumulated depreciation | -3,998 | -4,380 |
| Other (net) | 1,341 | 1,311 |
| Total tangibles | 45,944 | 51,851 |
| Intangibles | - 7- | - , |
| Software | 1,503 | 1,496 |
| Software in progress | 967 | 676 |
| Telephone subscription rights | 13 | 13 |
| Other | 116 | 113 |
| Total intangibles | 2,600 | 2,300 |
| Investments and other assets | _,000 | 2, 200 |
| Investment securities | 9,275 | 7,941 |
| Guaranty deposit | 350 | 356 |
| Deferred income taxes | 138 | 168 |
| Other | 916 | 823 |
| Allowance for doubtful accounts | _7 _7 | -7 |
| Total investments and other assets | 10,673 | 9,283 |
| Total fixed assets | 59,218 | 63,434 |
| Total assets | 103,327 | 106,664 |
| 1 Otal abbota | 103,327 | 100,004 |

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| | | (Millions of yen, rounded down) |
|---|---------------------|---------------------------------|
| | Fiscal 2018 | Fiscal 2019 |
| | (At March 31, 2019) | (At March 31, 2020) |
| LIABILITIES | | |
| Current liabilities | | |
| Notes and accounts payable | ¥ 4,584 | ¥ 4,675 |
| Accrued income tax | 1,394 | 1,060 |
| Reserve for employees' bonuses | 386 | 366 |
| Reserve for directors' bonuses | 100 | 100 |
| Equipment-related notes payable | 1,352 | 572 |
| Payables | 951 | 2,575 |
| Other current liabilities | 417 | 1,009 |
| Total current liabilities | 9,187 | 10,360 |
| Long-term liabilities | | |
| Long-term borrowings | 285 | 175 |
| Deferred income taxes | 1,603 | 1,232 |
| Liability related to employees' retirement benefits | 349 | 468 |
| Long-term payables | 36 | 36 |
| Other long-term liabilities | 459 | 468 |
| Total long-term liabilities | 2,734 | 2,381 |
| Total liabilities | 11,922 | 12,742 |
| NET ASSETS | | |
| Shareholders' equity | | |
| Common stock | 7,123 | 7,123 |
| Capital surplus | 8,336 | 8,336 |
| Retained earnings | 79,770 | 83,234 |
| Treasury stock | -8,663 | -8,557 |
| Total shareholders' equity | 86,566 | 90,136 |
| Valuation/translation gains or losses | | |
| Net unrealized gain or loss on securities | 4,693 | 3,623 |
| Deferred hedging gain or loss | 127 | 189 |
| Translation adjustment | 110 | 9 |
| Cumulative adjustment related to employees' | | |
| retirement benefits | -101 | -141 |
| Total valuation/translation gains or losses | 4,830 | 3,681 |
| Non-controlling interests | 7 | 103 |
| Total net assets | 91,404 | 93,921 |
| Total liabilities and net assets | ¥103,327 | ¥106,664 |
| | · | • |



(2) Statements of Income and Statements of Comprehensive Income (Statements of Income)

| | (Millions of yen, rounded down | | |
|--|------------------------------------|------------------------------------|--|
| | Fiscal 2018 | Fiscal 2019 | |
| | (April 1, 2018– March 31, 2019) | (April 1, 2019– March 31, 2020) | |
| Net sales | ¥36,658 | ¥37,232 | |
| Cost of sales | 21,831 | 21,798 | |
| Gross profit | 14,827 | 15,434 | |
| Selling, general, and administrative expenses | 10,444 | 10,126 | |
| Operating income | 4,382 | 5,307 | |
| Other income | | | |
| Interest income | 45 | 70 | |
| Dividend income | 85 | 70 | |
| Foreign exchange gain | 25 | 36 | |
| Subsidy income | _ | 274 | |
| Other | 55 | 53 | |
| Total other income | 212 | 505 | |
| Other expenses | | | |
| Interest expense | _ | 1 | |
| Loss on investment partnership | 26 | 18 | |
| Treasury stock acquisition cost | 58 | _ | |
| Other | 7 | 3 | |
| Total other expenses | 91 | 22 | |
| Ordinary income | 4,503 | 5,791 | |
| Extraordinary income | | | |
| Gain on sales of fixed assets | _ | 1 | |
| Gain on sales of investment securities | 3,998 | 1,942 | |
| Total extraordinary income | 3,998 | 1,943 | |
| Extraordinary expenses | | | |
| Loss on disposal of fixed assets | 2 | 5 | |
| Loss on valuation of golf memberships | _ | 4 | |
| Total extraordinary expenses | 2 | 9 | |
| Income before income taxes | 8,499 | 7,725 | |
| Income taxes | 2,512 | 2,194 | |
| Income tax adjustment | -56 | 40 | |
| Total income taxes | 2,456 | 2,235 | |
| Profit | 6,043 | 5,489 | |
| Profit attributable to non-controlling interests | 0 | -40 | |
| Profit attributable to owners of parent | 6,043 | 5,529 | |



(Statements of Comprehensive Income)

| | (Millions of yen, rounded) | | |
|--|----------------------------|-----------------|--|
| | Fiscal 2018 | Fiscal 2019 | |
| | (April 1, 2018– | (April 1, 2019– | |
| | March 31, 2019) | March 31, 2020) | |
| Profit | ¥6,043 | ¥5,489 | |
| Other comprehensive income | | | |
| Net unrealized gain or loss on securities | -1,881 | -1,070 | |
| Deferred hedging gain or loss | 65 | 61 | |
| Translation adjustment | -43 | -100 | |
| Adjustment related to employees' retirement benefits | 13 | -39 | |
| Total other comprehensive income | -1,846 | -1,149 | |
| Comprehensive income | 4,196 | 4,339 | |
| (Breakdown) | | | |
| Comprehensive income attributable owners of parent | 4,196 | 4,379 | |
| Comprehensive income attributable to non-controlling interests | 0 | -40 | |



(3) Statements of Changes in Shareholders' Equity

Fiscal 2018 (April 1, 2018–March 31, 2019)

Balance at end of term

| (Millions of | yen, round | ed down) |
|--------------|------------|----------|
|--------------|------------|----------|

| | | | | | (Mi | illions of yen, | rounded dow |
|---|--|-------------------------------------|------------------------|--|--|----------------------------------|--------------------------------|
| | | | Shar | eholders' equ | ity | | |
| | Common stoo | ck Capita | l surplus | Retained earnings | Treasury s | | Total areholders' equity |
| Balance at beginning of the term | ¥7,123 | } | ₹8,336 | ¥75,680 | ¥-3,7 | 759 | ¥87,379 |
| Changes during term in review | | | | | | | |
| Distribution of retained earnings | | | | -1,952 | | | -1,952 |
| Profit attributable to owners of parent | | | | 6,043 | | | 6,043 |
| Purchase of treasury stock | | | | | -5,0 | 001 | -5,001 |
| Disposal of treasury stock | | | | | | 97 | 97 |
| Changes in scope of consolidation | | | | | | | |
| Changes during term not related to shareholders' equity (net) | | | | | | | |
| Total changes during term | | - | | 4,090 | -4,9 | 903 | -812 |
| Balance at end of term | ¥7,123 | } | ₹8,336 | ¥79,770 | ¥-8,6 | 563 | ¥86,566 |
| | | valuation a | nd translation | Cumulative | Total | = | |
| | Net unrealized gain or loss on securities | Deferred hedging gain or loss | Translation adjustment | adjustment related to employees' retirement benefits | valuation and translation adjustments | Non- controlling interests | Total net assets |
| Balance at beginning of the term | ¥6,575 | ¥ 62 | ¥154 | ¥-114 | ¥6,677 | ¥6 | ¥94,063 |
| Changes during term in review | | | | | | | |
| Distribution of retained earnings | | | | | | | -1,952 |
| Profit attributable to owners of parent | | | | | | | 6,043 |
| Purchase of treasury stock | | | | | | | -5,001 |
| Disposal of treasury stock | | | | | | | 97 |
| Changes in scope of consolidation | | | | | | | |
| Changes during term not related to shareholders' equity (net) | -1,881 | 65 | -43 | 13 | -1,846 | 0 | -1,846 |
| Total changes during term | -1,881 | 65 | -43 | 13 | -1,846 | 0 | -2,658 |
| | | | | | | | |

¥127

¥110

¥-101

¥4,830

¥7

¥91,404

¥4,693



Fiscal 2019 (April 1, 2019–March 31, 2020)

(Millions of yen, rounded down)

| | | | Shar | reholders' equi | | illions of yen, | |
|---|--|-------------------------------------|---------------------------|--|---|----------------------------------|-------------------------------|
| | Common sto | ck Capita | l surplus | Retained earnings | Treasury s | | Total reholders' equity |
| Balance at beginning of the term | ¥7,12 | 3 | ¥8,336 | ¥79,770 | ¥–8,6 | 563 | ¥86,566 |
| Changes during term in review | | | | | | | |
| Distribution of retained earnings | | | | -1,983 | | | -1,983 |
| Profit attributable to owners of parent | | | | 5,529 | | | 5,529 |
| Purchase of treasury stock | | | | | | -1 | -1 |
| Disposal of treasury stock | | | | | 1 | 106 | 106 |
| Changes in scope of consolidation | | | | -81 | | | -81 |
| Changes during term not related to shareholders' equity (net) | | | | | | | |
| Total changes during term | _ | _ | | 3,463 | | 105 | 3,569 |
| Balance at end of term | ¥7,12 | 3 | ¥8,336 | ¥83,234 | ¥-8,5 | 557 | ¥90,136 |
| | Net unrealized gain or loss on securities | Deferred hedging gain or loss | Translation adjustment | adjustment related to employees' retirement benefits | Total valuation and translation adjustments | Non- controlling interests | Total net assets |
| Balance at beginning of the term | ¥4,693 | ¥127 | ¥110 | ¥-101 | ¥4,830 | ¥ 7 | ¥91,404 |
| Changes during term in review | | | | | | | |
| Distribution of retained earnings | | | | | | | -1,983 |
| Profit attributable to owners of parent | | | | | | | 5,529 |
| Purchase of treasury stock | | | | | | | -1 |
| Disposal of treasury stock | | | | | | | 106 |
| Changes in scope of | | | | | | | -81 |
| | | | | | | | |
| | -1,070 | 61 | -100 | -39 | -1,149 | 96 | -1,053 |
| consolidation Changes during term not related | -1,070 -1,070 | 61 61 | -100 -100 | -39 -39 | -1,149 -1,149 | 96 96 | -1,053 2,516 |



(4) Statements of Cash Flows

| | Fiscal 2018 | E' 1.0016 |
|--|------------------------------------|---|
| | (April 1, 2018– March 31, 2019) | Fiscal 2019 (April 1, 2019– March 31, 2020) |
| Operating activities | | |
| Income before income taxes | ¥8,499 | ¥ 7,725 |
| Depreciation | 5,631 | 5,283 |
| Increase (decrease) in liability related to employees' retirement benefits | 12 | 69 |
| Increase (decrease) in allowance for doubtful accounts | -42 | 0 |
| Interest and dividend income | -131 | -141 |
| Interest expense | | 1 |
| Loss (gain) on investment partnership | 26 | 18 |
| Foreign exchange gain | -6 | -53 |
| Loss (gain) on sales of tangible fixed assets | | -1 |
| Loss (gain) on disposal of tangible fixed assets | 2 | 5 |
| Loss (gain) on sales of investment securities | -3,998 | -1,942 |
| Loss on valuation of golf memberships | _ | 4 |
| Changes in assets and liabilities: | | |
| Notes and accounts receivable | 95 | 641 |
| Inventories | 370 | 399 |
| Notes and accounts payable | -411 | 96 |
| Accrued consumption tax payables and other | -930 | 535 |
| Accrued consumption tax receivables and other | -21 | 21 |
| Other current assets | -81 | -104 |
| Other current liabilities | 165 | 94 |
| Other investments and others | 114 | 106 |
| Other long-term liabilities | -8 | 9 |
| Other | 104 | -21 |
| Subtotal | 9,390 | 12,747 |
| Interest and dividends received | 131 | 139 |
| Interest paid | | -1 |
| Incomes taxes paid | -2,075 | -2,590 |
| Net cash provided by operating activities | 7,446 | 10,295 |



| (Millions | of yen, | rounded | down) |
|-----------|---------|---------|-------|
|-----------|---------|---------|-------|

| | (M | illions of yen, rounded down |
|--|---|---|
| | Fiscal 2018 (April 1, 2018– March 31, 2019) | Fiscal 2019 (April 1, 2019– March 31, 2020) |
| Investing activities | | |
| Increase in time deposits | ¥ -6 | ¥ -289 |
| Proceeds from withdrawals from time deposits | 7 | 3 |
| Purchase of investment securities | -538 | -1,163 |
| Proceeds from sales of investment securities | 4,073 | 2,356 |
| Purchase of tangible fixed assets | -1,552 | -9,767 |
| Proceeds from sales of tangible fixed assets | _ | 1 |
| Purchase of intangible fixed assets | -360 | -377 |
| Proceeds from distribution from investment partnership | 23 | 44 |
| Expenditures by loans receivable | -0 | -0 |
| Collection of loans receivable | 0 | 0 |
| Increase (decrease) in other investments | -20 | -2 |
| Net cash used in investing activities | 1,627 | -9,194 |
| Financing activities | | |
| Repayment of long-term borrowings | -113 | -110 |
| Proceeds from sale of treasury stock | 108 | 106 |
| Purchase of treasury stock | -5,001 | -1 |
| Cash dividends paid | -1,952 | -1,984 |
| Net cash used in financing activities | -6,958 | -1,989 |
| Effect of exchange rate changes on cash and cash equivalents | -51 | 63 |
| Net change in cash and cash equivalents | 2,063 | -825 |
| Cash and cash equivalents at beginning of year | 20,840 | 22,903 |
| Increase (decrease) in cash and cash equivalents due to change in scope of consolidation | _ | 580 |
| Cash and cash equivalents at end of year | 22,903 | 22,658 |
| | | |



4. Non-Consolidated Financial Statements

(1) Balance Sheets

| | (Millions of yen, rounded d | | |
|---|------------------------------------|------------------------------------|--|
| | Fiscal 2018 (At March 31, 2019) | Fiscal 2019 (At March 31, 2020) | |
| ASSETS | | | |
| Current assets | | | |
| Cash and bank deposits | ¥21,240 | ¥20,276 | |
| Notes receivable | 6,884 | 6,180 | |
| Accounts receivable | 4,875 | 5,070 | |
| Goods and merchandise | 3,654 | 3,470 | |
| Products in progress | 220 | 142 | |
| Materials and supplies | 2,559 | 2,361 | |
| Advances paid | 97 | 120 | |
| Prepaid expenses | 177 | 188 | |
| Accrued consumption tax receivables and other | 21 | _ | |
| Exchange contracts | 88 | 156 | |
| Other | 17 | 29 | |
| Allowance for doubtful accounts | _ | -0 | |
| Total current assets | 39,838 | 37,998 | |
| Fixed assets | | | |
| Tangibles | | | |
| Buildings | 40,298 | 41,776 | |
| Accumulated depreciation | -18,258 | -19,397 | |
| Buildings (net) | 22,040 | 22,379 | |
| Structures | 1,535 | 1,535 | |
| Accumulated depreciation | -1,160 | -1,202 | |
| Structures (net) | 374 | 332 | |
| Machinery and equipment | 39,950 | 40,145 | |
| Accumulated depreciation | -29,495 | -32,105 | |
| Machinery and equipment (net) | 10,454 | 8,039 | |
| Vehicles and transport equipment | 63 | 63 | |
| Accumulated depreciation | -62 | -60 | |
| Vehicles and transport equipment (net) | 1 | 2 | |
| Tools, instruments, and fixtures | 5,034 | 5,373 | |
| Accumulated depreciation | -3,737 | -4,103 | |
| Tools, instruments, and fixtures (net) | 1,297 | 1,269 | |
| Land | 9,172 | 9,172 | |
| Construction in progress | 919 | 8,995 | |
| Total tangibles | 44,260 | 50,191 | |
| Intangibles | | | |
| Software | 1,503 | 1,496 | |
| Software in progress | 967 | 676 | |
| Telephone subscription rights | 13 | 13 | |
| Other | 116 | 113 | |
| Total intangibles | 2,600 | 2,300 | |

ELOGY

| | | (Millions of yen, rounded down) |
|--|------------------------------------|------------------------------------|
| | Fiscal 2018 (At March 31, 2019) | Fiscal 2019 (At March 31, 2020) |
| Investments and other assets | (At March 31, 2019) | (At Water 31, 2020) |
| Investment securities | ¥ 8,782 | ¥ 7,941 |
| Shares of affiliated companies | 1,242 | 1,242 |
| Long-term loans | 1,242 | 1,242 |
| Bankruptcy rehabilitation claims | 0 | 0 |
| Long-term prepaid expenses | 70 | 17 |
| Guaranty deposit | 350 | 356 |
| Insurance reserve fund | 413 | 407 |
| Golf club memberships | 413 99 | 95 |
| | 99 95 | 25 |
| Currency swaps | 93 94 | 113 |
| Exchange contracts | | |
| Allowance for doubtful accounts | <u>-7</u> | <u>-7</u> |
| Total investments and other assets | 11,143 | 10,195 |
| Total fixed assets | 58,004 | 62,687 |
| Total assets | 97,843 | 100,686 |
| LIABILITIES | | |
| Current liabilities | | |
| Notes payable | ¥ 2,373 | ¥ 2,480 |
| Accounts payable | 2,366 | 2,252 |
| Long-term debt of affiliates due within one year | 1,665 | 2,232 |
| Accrued payables | 951 | 2,575 |
| Accrued expenses | 202 | 2,575 |
| Accrued income tax | 1,374 | 1,040 |
| Accrued income tax Accrued consumption tax | 1,374 | 535 |
| Advances received | | |
| | 0 32 | 0 31 |
| Deposits received | 386 | |
| Reserve for employees' bonuses | | 366 |
| Reserve for directors' bonuses | 100 | 100 |
| Equipment-related notes payable | 1,352 | 572 |
| Other current liabilities | 63 | 67 |
| Total current liabilities | 10,869 | 10,227 |
| Long-term liabilities | | |
| Long-term borrowings | 285 | 175 |
| Long-term borrowings of affiliates | | 1,632 |
| Deferred income taxes | 1,669 | 1,272 |
| Long-term payables | 36 | 36 |
| Other long-term liabilities | 459 | 451 |
| Total long-term liabilities | 2,450 | 3,567 |
| Total liabilities | 13,320 | 13,795 |

ELOGY

| | | (Millions of yen, rounded down) |
|---|---------------------|---------------------------------|
| | Fiscal 2018 | Fiscal 2019 |
| | (At March 31, 2019) | (At March 31, 2020) |
| NET ASSETS | | |
| Shareholders' equity | | |
| Common stock | ¥ 7,123 | ¥ 7,123 |
| Capital surplus | | |
| Capital reserve | 8,336 | 8,336 |
| Total capital reserve | 8,336 | 8,336 |
| Retained earnings | | |
| Retained earnings | 564 | 564 |
| Other retained earnings | | |
| Other general reserve | 19,300 | 19,300 |
| Retained earnings carried forward | 53,039 | 56,311 |
| Total retained earnings | 72,904 | 76,176 |
| Treasury stock | -8,663 | -8,557 |
| Total shareholders' equity | 79,700 | 83,077 |
| Valuation/translation gains or losses | | |
| Net unrealized gain or loss on securities | 4,693 | 3,623 |
| Deferred hedging gain or loss | 127 | 189 |
| Total valuation/translation gains or losses | 4,821 | 3,812 |
| Total net assets | 84,522 | 86,890 |
| Total liabilities and net assets | 97,843 | 100,686 |



(2) Statements of Income

| | (Millions of yen, ro | | |
|---|----------------------|---------------------------------------|--|
| | Fiscal 2018 | Fiscal 2019 | |
| | (April 1, 2018– | (April 1, 2019– | |
| | March 31, 2019) | March 31, 2020) | |
| Net sales | | | |
| Product sales | ¥34,327 | ¥34,751 | |
| Commodity sales | 1,970 | 2,128 | |
| Total net sales | 36,298 | 36,879 | |
| Cost of sales | | | |
| Product inventory at beginning of term | 2,354 | 2,271 | |
| Commodity inventory at beginning of term | 1,039 | 772 | |
| Manufacturing costs during term | 21,925 | 21,436 | |
| Commodity purchases during term | 1,242 | 1,236 | |
| Total | 26,561 | 25,716 | |
| Transfer to other accounts | 1,020 | 694 | |
| Product inventory at end of term | 2,271 | 2,171 | |
| Commodity inventory at end of term | 772 | 636 | |
| Total cost of sales | 22,497 | 22,214 | |
| Gross profit | 13,800 | 14,664 | |
| Selling, general, and administrative expenses | 10,357 | 9,855 | |
| Operating income | 3,443 | 4,808 | |
| Other income | | | |
| Interest income | 20 | 22 | |
| Dividend income | 272 | 275 | |
| Foreign exchange gain | 9 | 48 | |
| Subsidy income | _ | 274 | |
| Other | 51 | 49 | |
| Total other income | 354 | 670 | |
| Other expenses | | | |
| Interest expense | 25 | 24 | |
| Loss on investment partnership | 26 | 18 | |
| Treasury stock acquisition cost | 58 | _ | |
| Total other expenses | 109 | 42 | |
| Ordinary income | 3,688 | 5,436 | |
| Extraordinary income | • | · · · · · · · · · · · · · · · · · · · | |
| Gain on sales of investment securities | 3,998 | 1,942 | |
| Total extraordinary income | 3,998 | 1,942 | |
| Extraordinary expenses | • | · | |
| Loss on disposal of fixed assets | 2 | 5 | |
| Loss on valuation of golf memberships | <u> </u> | 4 | |
| Total extraordinary expenses | 2 | 9 | |
| Income before income taxes | 7,684 | 7,369 | |
| Income taxes | 2,264 | 2,080 | |
| Income tax adjustment | _53 | 33 | |
| Total income taxes | 2,211 | 2,114 | |
| Net income | 5,472 | 5,255 | |
| 1 TO INCOME | 5,772 | 3,233 | |



(3) Statements of Changes in Shareholders' Equity

Fiscal 2018 (April 1, 2018–March 31, 2019)

(Millions of yen, rounded down)

| | | | | S | hareholders' equit | .y | | | |
|---|-----------------|-----------------|-----------------------------|-------------------|-----------------------------|--|-------------------------------|-------------------|----------------------------------|
| | _ | Capital surplus | | Retained earnings | | | | | |
| | | | | | Other earned surplus | | | | |
| | Common stock | Capital reserve | Total capital surplus | Earned reserve | Other general reserve | Retained earnings carried forward | Total retained earnings | Treasury stock | Total shareholders' equity |
| Balance at beginning of the term | ¥7,123 | ¥8,336 | ¥8,336 | ¥564 | ¥19,300 | ¥49,519 | ¥69,384 | ¥-3,759 | ¥81,083 |
| Changes during term in review | | | | | | | | | |
| Distribution of retained earnings | | | | | | -1,952 | -1,952 | | -1,952 |
| Net income | | | | | | 5,472 | 5,472 | | 5,472 |
| Purchase of treasury stock | | | | | | | | -5,001 | -5,001 |
| Disposal of treasury stock | | | | | | | | 97 | 97 |
| Changes during term not related to shareholders' equity (net) | | | | | | | | | |
| Total changes during term | _ | _ | _ | _ | _ | 3,520 | 3,520 | -4,903 | -1,382 |
| Balance at end of term | ¥7,123 | ¥8,336 | ¥8,336 | ¥564 | ¥19,300 | ¥53,039 | ¥72,904 | ¥-8,663 | ¥79,700 |

| | Va | | | |
|---|---|-------------------------------|---|------------------|
| | Net unrealized gain or loss on securities | Deferred hedging gain or loss | Total valuation/ translation gains or losses | Total net assets |
| Balance at beginning of the term | ¥6,575 | ¥ 62 | ¥6,637 | ¥87,721 |
| Changes during term in review | | | | |
| Distribution of retained earnings | | | | -1,952 |
| Net income | | | | 5,472 |
| Purchase of treasury stock | | | | -5,001 |
| Disposal of treasury stock | | | | 97 |
| Changes during term not related to shareholders' equity (net) | -1,881 | 65 | -1,815 | -1,815 |
| Total changes during term | -1,881 | 65 | -1,815 | -3,198 |
| Balance at end of term | ¥4.693 | ¥127 | ¥4.821 | ¥84,522 |



Fiscal 2019 (April 1, 2019–March 31, 2020)

(Millions of yen, rounded down)

| | | | | S | hareholders' equit | у | | | |
|---|-----------------|-----------------|-----------------------------|----------------|-----------------------------|--|-------------------------------|-------------------|----------------------------------|
| • | | Capital surplus | | | Retained earnings | | | | |
| | Common stock | | | Earned reserve | Other earned surplus | | | | |
| | | Capital reserve | Total capital surplus | | Other general reserve | Retained earnings carried forward | Total retained earnings | Treasury stock | Total shareholders' equity |
| Balance at beginning of the term | ¥7,123 | ¥8,336 | ¥8,336 | ¥564 | ¥19,300 | ¥53,039 | ¥72,904 | ¥-8,663 | ¥79,700 |
| Changes during term in review | | | | | | | | | |
| Distribution of retained earnings | | | | | | -1,983 | -1,983 | | -1,983 |
| Net income | | | | | | 5,255 | 5,255 | | 5,255 |
| Purchase of treasury stock | | | | | | | | -1 | -1 |
| Disposal of treasury stock | | | | | | | | 106 | 106 |
| Changes during term not related to shareholders' equity (net) | | | | | | | | | |
| Total changes during term | _ | _ | _ | _ | _ | 3,271 | 3,271 | 105 | 3,377 |
| Balance at end of term | ¥7,123 | ¥8,336 | ¥8,336 | ¥564 | ¥19,300 | ¥56,311 | ¥76,176 | ¥-8,557 | ¥83,077 |

| | Va | | | |
|---|---|-------------------------------|---|------------------|
| | Net unrealized gain or loss on securities | Deferred hedging gain or loss | Total valuation/ translation gains or losses | Total net assets |
| Balance at beginning of the term | ¥4,693 | ¥127 | ¥4,821 | ¥84,522 |
| Changes during term in review | | | | |
| Distribution of retained earnings | | | | -1,983 |
| Net income | | | | 5,255 |
| Purchase of treasury stock | | | | -1 |
| Disposal of treasury stock | | | | 106 |
| Changes during term not related to shareholders' equity (net) | -1,070 | 61 | -1,008 | -1,008 |
| Total changes during term | -1,070 | 61 | -1,008 | 2,368 |
| Balance at end of term | ¥3.623 | ¥189 | ¥3,812 | ¥86,890 |